



MEETING AGENDA - iLEAD California Charters 1 Board

Any public records relating to an agenda item for an open session of the Board which are distributed to all, or a majority of all of the Board members shall be available for public inspection at the resource center between 9:00 am and 3:30 pm.

Meeting

| | |
|---------------------|--|
| Meeting Date | Wednesday, July 27, 2022 |
| Start Time | 5:30 PM |
| End Time | 6:30 PM |
| Location | This meeting will be held virtually. You may join us on ZOOM at: Zoom Meeting: https://zoom.us/j/5395735793 Meeting ID: 539 573 5793 Dial in Number: 1-669-900-6833 |
| Purpose | Regular Meeting |

Agenda

1. Opening Items

1.1. Call The Meeting To Order

1.2. Roll Call

1.3. Approve Agenda

Due date: 7/27/2022

1.4. Approve Minutes

Due date: 7/27/2022

Documents

- Minutes-2022-06-29-v2.pdf
-

2. Public Comments

2.1. Public Comments

The public may address the iLEAD CA Charters 1 governing board regarding any item within the Board's jurisdiction whether or not that item appears on the agenda during this time. If you wish to address the Board, please complete a public comment card. Comments for the public will be limited to 3 minutes.

3. Closed Session

3.1. CONFERENCE WITH LEGAL COUNSEL—ANTICIPATED LITIGATION

Gov. Code section 54956.9(d)(2) - 2 Matters



3.2. PUBLIC EMPLOYEE DISCIPLINE/DISMISSAL/RELEASE

Gov. Code section 54957(b)

4. Report Of Closed Session

5. Action Items

5.1. Extension of Contract with EGG for Temporary Interim CEO

Discuss and take action regarding the extension for the contract with EGG for Temporary Interim CEO.

Due date: 7/27/2022

5.2. Board Approval of Staffing Changes

Discuss and take action regarding consideration of requirement for Board approval of staffing changes by temporary Interim CEO.

Due date: 7/27/2022

5.3. 2020-2021 Audit Report

Discuss and take action to accept the 2020-2021 audit report.

Due date: 7/27/2022

Documents

- iCA AJEs RJE's Audit 2021.pdf
 - iLEAD California 1 Draft Audit 2021.pdf
 - iCA Governance Communication Draft Audit 2021.pdf
 - iLEAD California WTB Audit 2021.pdf
-

5.4. Public Hearing and Adoption of Updated Independent Study Policy

The Governing Board shall consider, in a public hearing, the scope of its existing or prospective use of independent study as an instructional strategy, its purposes in authorizing independent study, and factors bearing specifically on the maximum realistic lengths of assignments and acceptable number of missed assignments for specific populations of pupils and take action accordingly.

Due date: 7/27/2022

Documents

- Updated iLEAD HYBRID_ Independent Study Policy (AB 181)(6049980.1).pdf
-

5.5. ANM Construction and Engineering, Inc. Proposal

Discuss and take action regarding summer asphalt project on iLEAD Hybrid - AV campus.

Due date: 7/27/2022

Documents

- iLEAD Hybrid - Antelope Valley, Asphalt Improvement Proposal#1.pdf
-

6. Comments



6.1. Board Comments

7. Closing Items

7.1. Next Meeting Date

August 30 @ 5:30

7.2. Adjournment

Please note: items on the agenda may not be addressed in the order they appear. The Board of Directors may alter the order at their discretion.

- **Board Room Accessibility:** The Board of Directors encourage those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services to participate in the public meeting, please contact the office at least 48 hours before the scheduled Board of Directors meeting so that we may make every reasonable effort to accommodate you. [Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132).]

The Secretary of the Board of Directors, hereby certifies that this agenda was publicly posted 72 or 24 hours prior to the meeting as required by law.



MEETING MINUTES - iLEAD California Charters 1 Board

Meeting

| | |
|-------------------|--|
| Date | Wednesday, June 29, 2022 |
| Started | 6:00 PM |
| Ended | 8:39 PM |
| Location | This meeting will be held virtually. You may join us on ZOOM at: Zoom Meeting: https://zoom.us/j/5395735793 Meeting ID: 539 573 5793 Dial in Number: 1-669-900-6833 |
| Purpose | Regular Scheduled Meeting |
| Chaired by | Cheri Bradford |
| Recorder | Julie Basse |

Minutes

1. Opening Items

1.1. Call The Meeting To Order

Meeting was called to order at 6:00 p.m.

Status: Completed

1.2. Roll Call

Cheri Bradford - Present

Kenchy Ragsdale - Present

Kenneth Scott - Present

Status: Completed

1.3. Pledge Of Allegiance

The Pledge of Allegiance was recited

Status: Completed

1.4. Approve Agenda

Motion: Kenchy Ragsdale

Seconded: Kenneth Scott

Unanimously Approved

Due date:

Status: Completed

1.5. Approve Minutes



Motion: Kenneth Scott

Seconded: Kenchy Ragsdale

Unanimously Approved

Due date:

Status: Completed

Documents

- Minutes-2022-06-22.pdf

2. Closed Session

2.1. CONFERENCE WITH LEGAL COUNSEL--EXISTING LITIGATION

Government Code Section 54956.9(d)(1)

Name of case: Student v. iLEAD Exploration Charter (OAH Case No. 2022040494)

Status: Completed

2.2. CONFERENCE WITH LEGAL COUNSEL—ANTICIPATED LITIGATION

Gov. Code section 54956.9(d)(2): 3 Matters

Status: Completed

2.3. PUBLIC EMPLOYEE DISCIPLINE/DISMISSAL/RELEASE

Gov. Code section 54957(b)

Status: Completed

3. Report Of Closed Session

The Board has accepted the settlement agreement in Student v. iLEAD Exploration Charter (OAH Case No. 2022040494), a special education due process matter.

Votes: Kenneth Scott - yes; Kenchy Ragsdale - yes; Cheri Bradford - yes.

Status: Completed

4. Public Comments

4.1. Public Comments

The public may address the iLEAD CA Charters 1 governing board regarding any item within the Board's jurisdiction whether or not that item appears on the agenda during this time. If you wish to address the Board, please complete a public comment card. Comments for the public will be limited to 3 minutes.

No public comment(s) made

Status: Completed

5. Discussion And Reports



5.1. 2020 - 2021 Audit Report & Form 990 Income Tax Return

Review and discussion of the 2020-2021 audit report and Form 900 Income Tax Return as presented.

Kelly O'Brien presented the Audit Report and Form 990 Income Tax Return and answered questions of the Board.

Status: Completed

Documents

- iLead California Charters 1 - Form 990 - 2020 Client Copy.pdf
-

6. Action Items

6.1. 2021 - 2022 Annual Independent Auditor Agreement

Discuss and take action regarding the annual independent auditor agreement for the 2021-2022 school year.

Kelly O'Brien presented the Annual Independent Auditor Agreement and answered questions of the Board.

Motion: Kenchy Ragsdale

Seconded: Kenneth Scott

Unanimously Approved

Due date:

Status: Completed

Documents

- iLEAD California Charters 1 - 22 CLA Audit Engagement Letter.pdf
-

6.2. Educational Protection Account Resolution

Discuss and take action regarding annual Educational Protection Account Resolution as required by CDE.

Kim Lytle presented the EPA Resolution and answered the questions of the Board.

Motion: Kenneth Scott

Seconded: Kenchy Ragsdale

Unanimously Approved

Due date:

Status: Completed

Documents

- FY22.23 Hybrid EPA Board Resolution.pdf
-

6.3. LCAP

Discuss and take action regarding the 2022 - 2025 LCAP.

Lara Durrell and Elsa Montez presented the LCAP and answered questions of the Board.

Motion: Kenchy Ragsdale

Seconded: Kenneth Scott

Unanimously Approved



Due date:

Status: Completed

Documents

- iLEAD Hybrid 2022-23 LCAP.pdf
-

6.4. 21-22 Estimated Actuals and Mulityear School Budget

Discuss and take action regarding the 2021-2022 Estimated Actuals and school budget.

Kelly O'Brien presented the Estimated Actuals and Multiyear School Budget and answered questions of the Board.

Motion: Kenneth Scott

Seconded: Kenchy Ragsdale

Unanimously Approved

Due date:

Status: Completed

Documents

- 2022-23 iLEAD Hybrid Preliminary Budget Alternative Form and MYP.pdf
 - Hybrid FY22.23 Preliminary Budget for Board Review (1).pdf
 - FY 22_23 ILEAD Hybrid Budget Narrative 06.28.2022.pdf
-

6.5. iCA Special Education Shared Service Agreement

Disuss and take action regarding the revised iLEAD Special Education Service Agreement.

Amanda Fischer gave an update on the Special Education Shared Agreement and suggested the Board table this item.

The Board tabled this item.

Due date: 8/31/2022

Status: Deferred until 8/31/2022

6.6. Revised Employee Guidebook

Discuss and take action regarding the revised Employee Guidebook with required changes to reflect current practices, procedures, and/or laws.

Natasha Baugh presented the Revised Employee Guidebook and answered questions of the Board.

Motion: Cheri Bradford

Seconded: Kenchy Ragsdale

Unanimously Approved

Due date:

Status: Completed

Documents

- iLEAD CA _ Employee Guidebook 22-23 Red Line.pdf
-

6.7. iCA Holiday Policy



Discuss and take action regarding the 2022-2023 Holiday Policy.

Kim Lytle presented the Holiday Policy and answered questions of the Board.

Motion: Kenchy Ragsdale

Seconded: Kenneth Scott

Unanimously Approved

Due date:

Status: Completed

Documents

- iCA Holiday Policy 22-23.pdf
-

6.8. Revised Cell Phone Policy

Discuss and take action regarding the revised Cell Phone policy.

Kim Lytle presented the Revised Cell Phone Policy and answered questions of the Board.

Motion: Kenneth Scott

Seconded: Kenchy Ragsdale

Unanimously Approved

After the vote, Kenneth Scott stated he would like to entertain raising the amount to \$100 if viable in the future.

Due date:

Status: Completed

Documents

- Revised - Cell Phone Policy- iLEAD Hybrid.pdf
-

6.9. LEE ACTON Lease Extension

Discuss and take action regarding the iCA/iLEAD Hybrid Lease extension for Suite A, B, and C in Acton.

Amanda Fischer presented the Lee Acton Lease Extension and answered questions of the Board.

Motion: Kenchy Ragsdale

Seconded: Kenneth Scott

Unanimously Approved

Due date:

Status: Completed

6.10. 2022 - 2023 Board Meeting Dates

Discuss and take action regarding the 2022 - 2023 Board Meeting Dates.

Kim Lytle presented the 2022-2023 Board Meeting Dates and answered questions of the Board.

Motion: Kenchy Ragsdale

Seconded: Cheri Bradford

Unanimously Approved



Due date:

Status: Completed

Documents

- Draft- iLEAD CA 2022-2023 Board Meeting Calendar.pdf
-

6.11. 2022-2023 Insurance Policies

Discuss and take action regarding the 2022-2023 insurance policies.

Espi Briones, MLN Support Provider, and Amber Seggie, Insurance Broker, presented the 2022-2023 Insurance Policies and answered questions of the Board.

Motion: Kenchy Ragsdale

Seconded: Cheri Bradford

Unanimously Approved

Due date:

Status: Completed

Documents

- iCA Board Resolution - Insurance Policy 2022-2023.pdf
-

6.12. Approval of CEO Contract

Discuss and take action regarding the CEO Contract.

iCA's CEO's fixed term agreement expires tomorrow, June 30th. This agenda item is to consider whether to offer an at-will employment agreement for the CEO on the same terms and conditions of compensation as contained in the current agreement. These terms include:

1. Annual base salary of \$203,962.56.
2. Use of a school owned automobile
3. 22 days of paid vacation per year
4. Same sick leave and other benefits as provided to all other employees.

Can we have a motion to approve Cheri Bradford Board member to work with appropriate individuals and execute the at-will employment agreement on these terms?

Motion: Kenchy Ragsdale

Seconded: Kenneth Scott

Unanimously Approved

Status: Completed

7. Comments

7.1. Board Comments



Kenchy Ragsdale thanked Dr. Caprice Young for joining the organization. He also expressed thanks to Lara Durrell and said he was sad to see her go and wished her well in her new endeavor.

Cheri Bradford said she felt the same way.

Status: Completed

8. Closing Items

8.1. Next Meeting Date

Pending Action Above

The next regular meeting is scheduled for Wednesday, August 31, 2022 at 5:30 p.m.

Status: Completed

8.2. Adjournment

Meeting was adjourned at 8:39 p.m.

Status: Completed

Client: 213-115090 - Maker Learning Network
Engagement: AUD 2021 - Maker Learning Network
Period Ending: 6/30/2021
Trial Balance: 0900 - NFP Fund Trial Balance
Workpaper: 0114.23a - Combined Journal Entries Report - iCA
Fund Level: Fund
Index: 30, 31

| Account | Description | W/P Ref | Debit | Credit |
|---------|-------------|---------|-------|--------|
|---------|-------------|---------|-------|--------|

Adjusting Journal Entries**Adjusting Journal Entries JE # 1**

3000.01 1

To reconcile net assets for ICC1 (Hybrid) and AD.

| | | | | |
|--------------|--------------------------|--|-------------------|-------------------|
| 30-9701 | Unrestricted Net Assets | | 165,873.00 | |
| 30-9519 | Accounts Payable (Other) | | | 165,873.00 |
| Total | | | 165,873.00 | 165,873.00 |

Adjusting Journal Entries JE # 8

None 2

PBC Entry to reconcile intercompany accounts.

| | | | | |
|--------------|---|--|-------------------|-------------------|
| 30-9251 | AR - Due to/from SCVi | | 11,302.00 | |
| 30-9251 | AR - Due to/from SCVi | | 1,401.00 | |
| 30-9252 | AR - Due to/from iLEAD Lancaster | | 70,443.00 | |
| 31-9252 | AR - Due to/from iLEAD Lancaster | | 373.00 | |
| 31-9252 | AR - Due to/from iLEAD Lancaster | | 71,988.00 | |
| 31-9252 | AR - Due to/from iLEAD Lancaster | | 71,988.00 | |
| 31-9252 | AR - Due to/from iLEAD Lancaster | | 17.00 | |
| 30-9519 | Accounts Payable (Other) | | | 70,443.00 |
| 30-9519 | Accounts Payable (Other) | | | 12,703.00 |
| 31-3502 | State Unemployment Insurance - Classified positions | | | 371.00 |
| 31-8689 | Fees & Contracts - Coaching/Training/Devl | | | 2.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 71,988.00 |
| 31-9519 | Accounts Payable (Other) | | | 71,988.00 |
| 31-9519 | Accounts Payable (Other) | | | 17.00 |
| Total | | | 227,512.00 | 227,512.00 |

Adjusting Journal Entries JE # 9

5200.01 3

PBC Entry - To correct service fee and rent expenses.

| | | | | |
|--------------|---------------------------------------|--|------------------|------------------|
| 30-9201 | AR - Federal Funds | | 14,501.00 | |
| 30-9225 | AR - Other/Miscellaneous | | 4,834.00 | |
| 30-9259 | AR - Due to/from iLEAD Online Charter | | 1,773.00 | |
| 30-8650 | Leases and Rentals | | | 1,773.00 |
| 30-8650 | Leases and Rentals | | | 14,501.00 |
| 30-8650 | Leases and Rentals | | | 4,834.00 |
| Total | | | 21,108.00 | 21,108.00 |

Adjusting Journal Entries JE # 22

2100.01 4

PBC Entry to true up AP Listings to 9500 account with balance to Other AP account for further reconciliation work.

| | | | | |
|--------------|--------------------------|--|-------------------|-------------------|
| 30-9500 | Accounts Payable (Main) | | 240,087.00 | |
| 31-9519 | Accounts Payable (Other) | | 9,295.00 | |
| 30-9519 | Accounts Payable (Other) | | | 240,087.00 |
| 31-9500 | Accounts Payable (Main) | | | 9,295.00 |
| Total | | | 249,382.00 | 249,382.00 |

Adjusting Journal Entries JE # 31

5300.01 5

To true up service fees with MLN per audit.

| | | | | |
|---------|--------------------------------------|--|------------|------------|
| 30-5801 | Professional Services - Service Fees | | 130,506.00 | |
| 30-9225 | AR - Other/Miscellaneous | | | 130,506.00 |

Client: 213-115090 - Maker Learning Network
Engagement: AUD 2021 - Maker Learning Network
Period Ending: 6/30/2021
Trial Balance: 0900 - NFP Fund Trial Balance
Workpaper: 0114.23a - Combined Journal Entries Report - iCA
Fund Level: Fund
Index: 30, 31

| Account | Description | W/P Ref | Debit | Credit |
|---|--|---------|---------------------|---------------------|
| Total | | | 130,506.00 | 130,506.00 |
| Adjusting Journal Entries JE # 40 | | | | |
| PBC Entry to clear out debit balances to payroll liabilities and clearout PY payroll benefits for iLEAD Online. | | 0929.10 | 6 | |
| 30-9225 | AR - Other/Miscellaneous | | 18,950.00 | |
| 31-9520 | Payroll Liabilities | | 7,000.00 | |
| 30-9520 | Payroll Liabilities | | | 18,950.00 |
| 31-5805 | Professional Services - Payroll Fees | | | 7,000.00 |
| Total | | | 25,950.00 | 25,950.00 |
| Adjusting Journal Entries JE # 41 | | | | |
| Adjustment to move from 31 to 30 funds and clear out iLEAD Lancaster. | | 1500.01 | 7 | |
| 30-5210 | Travel for PD, Conferences, & School Development | | 15,093.00 | |
| 31-9310 | Prepaid Expenditures (Expenses) | | 15,093.00 | |
| 30-9310 | Prepaid Expenditures (Expenses) | | | 15,093.00 |
| 31-5210 | Travel for PD, Conferences, & School Development | | | 15,093.00 |
| Total | | | 30,186.00 | 30,186.00 |
| Adjusting Journal Entries JE # 42 | | | | |
| To move Other AR to interfund accounts and balancing to fund 31. | | 0910.01 | 8 | |
| 30-9254 | AR - Due to/from iCC1 | | 120,095.00 | |
| 31-9225 | AR - Other/Miscellaneous | | 120,095.00 | |
| 31-9225 | AR - Other/Miscellaneous | | 21,405.00 | |
| 31-9225 | AR - Other/Miscellaneous | | 199,780.00 | |
| 31-9251 | AR - Due to/from SCVi | | 510,991.00 | |
| 31-9259 | AR - Due to/from iLEAD Online Charter | | 255,671.00 | |
| 30-9225 | AR - Other/Miscellaneous | | | 120,095.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 510,991.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 255,671.00 |
| 31-9254 | AR - Due to/from iCC1 | | | 120,095.00 |
| 31-9258 | AR - Due to/from Empower Generations | | | 21,405.00 |
| 31-9261 | AR - Due to/from iLEAD Agua Dulce | | | 199,780.00 |
| Total | | | 1,228,037.00 | 1,228,037.00 |
| Adjusting Journal Entries JE # 43 | | | | |
| To true up pension expense. | | 0929.10 | 9 | |
| 30-9225 | AR - Other/Miscellaneous | | 86,183.00 | |
| 30-9535 | Retirement Liability | | 216,541.00 | |
| 31-9225 | AR - Other/Miscellaneous | | 70,159.00 | |
| 31-9225 | AR - Other/Miscellaneous | | 129,512.00 | |
| 30-3101 | State Teachers' Retirement System - Credentialed positions | | | 86,183.00 |
| 30-9225 | AR - Other/Miscellaneous | | | 86,183.00 |
| 30-9535 | Retirement Liability | | | 130,358.00 |
| 31-3101 | State Teachers' Retirement System - Credentialed positions | | | 129,512.00 |
| 31-9535 | Retirement Liability | | | 43,091.00 |
| 31-9535 | Retirement Liability | | | 27,068.00 |
| Total | | | 502,395.00 | 502,395.00 |

Client: 213-115090 - Maker Learning Network
Engagement: AUD 2021 - Maker Learning Network
Period Ending: 6/30/2021
Trial Balance: 0900 - NFP Fund Trial Balance
Workpaper: 0114.23a - Combined Journal Entries Report - iCA
Fund Level: Fund
Index: 30, 31

| Account | Description | W/P Ref | Debit | Credit |
|---------|-------------|---------|-------|--------|
|---------|-------------|---------|-------|--------|

Adjusting Journal Entries JE # 48

5400.01 10

To adjust district oversight fees per invoiced amount.

| | | | | |
|---------|---|--|-----------|-----------|
| 30-5802 | Professional Services - District Oversight Fees | | 99,787.00 | |
| 30-9225 | AR - Other/Miscellaneous | | | 99,787.00 |

Total

| | |
|-----------|-----------|
| 99,787.00 | 99,787.00 |
|-----------|-----------|

Adjusting Journal Entries JE # 50

2300.02 11

PBC Entry to record worker's compensation expense.

| | | | | |
|---------|--|--|------------|------------|
| 30-3601 | Worker Compensation Insurance - Credentialed positions | | 136,279.00 | |
| 30-3601 | Worker Compensation Insurance - Credentialed positions | | 40,192.00 | |
| 30-3602 | Worker Compensation Insurance - Classified positions | | 22,027.00 | |
| 30-3602 | Worker Compensation Insurance - Classified positions | | 7,402.00 | |
| 31-3601 | Worker Compensation Insurance - Credentialed positions | | 25,136.00 | |
| 31-3602 | Worker Compensation Insurance - Classified positions | | 25,961.00 | |
| 30-9520 | Payroll Liabilities | | | 158,306.00 |
| 30-9520 | Payroll Liabilities | | | 47,594.00 |
| 31-9520 | Payroll Liabilities | | | 51,097.00 |

Total

| | |
|------------|------------|
| 256,997.00 | 256,997.00 |
|------------|------------|

Adjusting Journal Entries JE # 51

5500.01 12

PBC Entry to properly record liability insurance expenses.

| | | | | |
|---------|--------------------------|--|------------|------------|
| 30-9225 | AR - Other/Miscellaneous | | 417,861.00 | |
| 31-9225 | AR - Other/Miscellaneous | | 15,114.00 | |
| 30-5410 | Liability Insurance | | | 417,861.00 |
| 31-5410 | Liability Insurance | | | 15,114.00 |

Total

| | |
|------------|------------|
| 432,975.00 | 432,975.00 |
|------------|------------|

Adjusting Journal Entries JE # 52

None 13

To write off unreconciled difference.

| | | | | |
|---------|--------------------------|--|-----------|-----------|
| 30-9225 | AR - Other/Miscellaneous | | 21,160.00 | |
| 30-5420 | Other Insurance | | | 21,160.00 |

Total

| | |
|-----------|-----------|
| 21,160.00 | 21,160.00 |
|-----------|-----------|

Total Adjusting Journal Entries

| | |
|--------------|--------------|
| 3,391,868.00 | 3,391,868.00 |
|--------------|--------------|

Reclassifying Journal Entries**Reclassifying Journal Entries JE # 16**

14

To reclass AR for State and Fed.

| | | | | |
|---------|--------------------|--|-----------|-----------|
| 30-9201 | AR - Federal Funds | | 73,785.00 | |
| 30-9215 | AR - State Funding | | | 73,785.00 |

Total

| | |
|-----------|-----------|
| 73,785.00 | 73,785.00 |
|-----------|-----------|

Reclassifying Journal Entries JE # 26

0929.06 15

PBC Entry - To reconcile Hybrid and iCA benefits liability.

| | | | | |
|---------|-----------------------|--|--------------|--------------|
| 30-9254 | AR - Due to/from iCC1 | | 3,777,349.00 | |
| 31-9535 | Retirement Liability | | 3,777,349.00 | |
| 30-9535 | Retirement Liability | | | 3,777,349.00 |
| 31-9254 | AR - Due to/from iCC1 | | | 3,777,349.00 |

Client: 213-115090 - Maker Learning Network
Engagement: AUD 2021 - Maker Learning Network
Period Ending: 6/30/2021
Trial Balance: 0900 - NFP Fund Trial Balance
Workpaper: 0114.23a - Combined Journal Entries Report - iCA
Fund Level: Fund
Index: 30, 31

| Account | Description | W/P Ref | Debit | Credit |
|--------------|-------------|---------|---------------------|---------------------|
| Total | | | 7,554,698.00 | 7,554,698.00 |

Reclassifying Journal Entries JE # 27

None 16

To balance intercompany AR and AP between iLEAD Schools.

| | | | |
|---------|--|-----------|-----------|
| 30-9252 | AR - Due to/from iLEAD Lancaster | 373.00 | |
| 30-9254 | AR - Due to/from iCC1 | 202.00 | |
| 31-9225 | AR - Other/Miscellaneous | 1,773.00 | |
| 31-9250 | AR - Due to/from iLEAD Schools Development | 38,670.00 | |
| 31-9252 | AR - Due to/from iLEAD Lancaster | 8,598.00 | |
| 31-9252 | AR - Due to/from iLEAD Lancaster | 1,570.00 | |
| 31-9258 | AR - Due to/from Empower Generations | 2,144.00 | |
| 31-9259 | AR - Due to/from iLEAD Online Charter | 7,915.00 | |
| 31-9261 | AR - Due to/from iLEAD Agua Dulce | 3,300.00 | |
| 31-9519 | Accounts Payable (Other) | 1,841.00 | |
| 30-9225 | AR - Other/Miscellaneous | | 202.00 |
| 30-9519 | Accounts Payable (Other) | | 373.00 |
| 31-9225 | AR - Other/Miscellaneous | | 1,570.00 |
| 31-9225 | AR - Other/Miscellaneous | | 3,300.00 |
| 31-9252 | AR - Due to/from iLEAD Lancaster | | 1,841.00 |
| 31-9259 | AR - Due to/from iLEAD Online Charter | | 1,773.00 |
| 31-9519 | Accounts Payable (Other) | | 8,598.00 |
| 31-9519 | Accounts Payable (Other) | | 2,144.00 |
| 31-9519 | Accounts Payable (Other) | | 7,915.00 |
| 31-9519 | Accounts Payable (Other) | | 38,670.00 |

Reclassifying Journal Entries JE # 28

0929.07 17

To reclass payroll AP to other AP for final reconciliation.

| | | | |
|---------|----------------------------|-------------------|-------------------|
| 30-9512 | Accounts Payable (payroll) | 323,138.00 | |
| 30-9519 | Accounts Payable (Other) | | 323,138.00 |
| | | <u>323,138.00</u> | <u>323,138.00</u> |

Reclassifying Journal Entries JE # 29

1300.03 18

To reclass AR variances to other AR.

| | | | |
|---------|--------------------------|-------------------|-------------------|
| 30-9225 | AR - Other/Miscellaneous | 354,619.00 | |
| 30-9225 | AR - Other/Miscellaneous | 149,555.00 | |
| 31-9201 | AR - Federal Funds | 356,976.00 | |
| 30-9210 | AR - Federal Funding | | 354,619.00 |
| 30-9215 | AR - State Funding | | 149,555.00 |
| 31-9225 | AR - Other/Miscellaneous | | 356,976.00 |
| | | <u>861,150.00</u> | <u>861,150.00</u> |

Reclassifying Journal Entries JE # 30

1300.01 19

To net other AP and other AR for reconciliation purposes.

| | | | |
|---------|--------------------------|------------|------------|
| 30-9225 | AR - Other/Miscellaneous | 426,589.00 | |
| 30-9519 | Accounts Payable (Other) | 853,178.00 | |
| 31-9225 | AR - Other/Miscellaneous | 585,784.00 | |
| 31-9519 | Accounts Payable (Other) | 39,383.00 | |
| 30-9225 | AR - Other/Miscellaneous | | 853,178.00 |

Client: 213-115090 - Maker Learning Network
Engagement: AUD 2021 - Maker Learning Network
Period Ending: 6/30/2021
Trial Balance: 0900 - NFP Fund Trial Balance
Workpaper: 0114.23a - Combined Journal Entries Report - iCA
Fund Level: Fund
Index: 30, 31

| Account | Description | W/P Ref | Debit | Credit |
|--------------|--------------------------|---------|---------------------|---------------------|
| 30-9519 | Accounts Payable (Other) | | | 426,589.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 39,383.00 |
| 31-9519 | Accounts Payable (Other) | | | 585,784.00 |
| Total | | | 1,904,934.00 | 1,904,934.00 |

| | | | | | |
|--|---------------------------------------|----------------|-------------------|-------------------|--|
| Reclassifying Journal Entries JE # 34 | | 1300.04 | 20 | | |
| To reclass interfund iLEAD to iCA Fees to Interco Account. | | | | | |
| 30-9500 | Accounts Payable (Main) | | 264,692.00 | | |
| 30-9259 | AR - Due to/from iLEAD Online Charter | | | 264,692.00 | |
| Total | | | 264,692.00 | 264,692.00 | |

| | | | | | |
|--|--|----------------|------------------|------------------|--|
| Reclassifying Journal Entries JE # 37 | | 2100.01 | 21 | | |
| To reclass MLN payables from 9500 account for iLEAD Schools. | | | | | |
| 30-9500 | Accounts Payable (Main) | | 11,696.00 | | |
| 31-9500 | Accounts Payable (Main) | | 68,128.00 | | |
| 30-9250 | AR - Due to/from iLEAD Schools Development | | | 11,696.00 | |
| 31-9250 | AR - Due to/from iLEAD Schools Development | | | 68,128.00 | |
| Total | | | 79,824.00 | 79,824.00 | |

| | | | | | |
|--|---------------------------------------|----------------|---------------------|---------------------|--|
| Reclassifying Journal Entries JE # 38 | | 1300.04 | 22 | | |
| To reclass 31-9201 account to each iLEAD school for balancing. | | | | | |
| 31-9251 | AR - Due to/from SCVi | | 1,446,553.00 | | |
| 31-9252 | AR - Due to/from iLEAD Lancaster | | 713,833.00 | | |
| 31-9258 | AR - Due to/from Empower Generations | | 111,626.00 | | |
| 31-9259 | AR - Due to/from iLEAD Online Charter | | 209,584.00 | | |
| 31-9261 | AR - Due to/from iLEAD Agua Dulce | | 227,921.00 | | |
| 31-9201 | AR - Federal Funds | | | 2,709,517.00 | |
| Total | | | 2,709,517.00 | 2,709,517.00 | |

| | | | | | |
|---|---------------------------|----------------|---------------------|---------------------|--|
| Reclassifying Journal Entries JE # 44 | | 0910.01 | 23 | | |
| To reclass negative cash balance through interfund for fund 30 and fund 31. | | | | | |
| 30-9125 | iCC1 Hybrid Acton Charter | | 4,014,658.00 | | |
| 31-9254 | AR - Due to/from iCC1 | | 4,014,658.00 | | |
| 30-9254 | AR - Due to/from iCC1 | | | 4,014,658.00 | |
| 31-9125 | iCC1 Hybrid Acton Charter | | | 4,014,658.00 | |
| Total | | | 8,029,316.00 | 8,029,316.00 | |

| | | | | | |
|---|---------------------------|----------------|------------------|------------------|--|
| Reclassifying Journal Entries JE # 45 | | 2300.01 | 24 | | |
| To reverse out 19-20 Employee benefits payable to Other AR for reconciliation and then clear to interfunds. | | | | | |
| 30-9530 | Employee Benefits Payable | | 62,924.00 | | |
| 30-9225 | AR - Other/Miscellaneous | | | 62,924.00 | |
| Total | | | 62,924.00 | 62,924.00 | |

| | | | | | |
|--|----------------------|----------------|------------|--|--|
| Reclassifying Journal Entries JE # 46 | | 2300.01 | 25 | | |
| To reclass out 19-20 retirement liabilities to Other AR for reconciliation for interfund payables. | | | | | |
| 30-9535 | Retirement Liability | | 132,141.00 | | |
| 31-9535 | Retirement Liability | | 68,377.00 | | |

Client: 213-115090 - Maker Learning Network
Engagement: AUD 2021 - Maker Learning Network
Period Ending: 6/30/2021
Trial Balance: 0900 - NFP Fund Trial Balance
Workpaper: 0114.23a - Combined Journal Entries Report - iCA
Fund Level: Fund
Index: 30, 31

| Account | Description | W/P Ref | Debit | Credit |
|---|---|---------|----------------------|----------------------|
| 30-9225 | AR - Other/Miscellaneous | | | 132,141.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 68,377.00 |
| Total | | | 200,518.00 | 200,518.00 |
| Reclassifying Journal Entries JE # 49 | | | | |
| Final Reconciliation Adjustment for MLN interco. | | | | |
| 30-9250 | AR - Due to/from iLEAD Schools Development | 1300.01 | 140,403.00 | |
| 31-9225 | AR - Other/Miscellaneous | 26 | 119,849.00 | |
| 30-9225 | AR - Other/Miscellaneous | | | 140,403.00 |
| 31-9250 | AR - Due to/from iLEAD Schools Development | | | 119,849.00 |
| Total | | | 260,252.00 | 260,252.00 |
| Reclassifying Journal Entries JE # 53 | | | | |
| Final Other AR Balancing after all adjustments and PBC entries. | | | | |
| 30-9253 | AR - Due to/from iLEAD CA Charters | 1300.01 | 3,766.00 | |
| 30-9254 | AR - Due to/from iCC1 | 27 | 70,263.00 | |
| 31-9225 | AR - Other/Miscellaneous | | 452,196.00 | |
| 31-9225 | AR - Other/Miscellaneous | | 3,766.00 | |
| 31-9250 | AR - Due to/from iLEAD Schools Development | | 70,263.00 | |
| 31-9251 | AR - Due to/from SCVi | | 372,694.00 | |
| 31-9258 | AR - Due to/from Empower Generations | | 8,765.00 | |
| 31-9259 | AR - Due to/from iLEAD Online Charter | | 100,636.00 | |
| 31-9261 | AR - Due to/from iLEAD Agua Dulce | | 40,453.00 | |
| 30-9225 | AR - Other/Miscellaneous | | | 3,766.00 |
| 30-9250 | AR - Due to/from iLEAD Schools Development | | | 70,263.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 372,694.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 8,765.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 100,636.00 |
| 31-9225 | AR - Other/Miscellaneous | | | 40,453.00 |
| 31-9252 | AR - Due to/from iLEAD Lancaster | | | 452,196.00 |
| 31-9254 | AR - Due to/from iCC1 | | | 3,766.00 |
| 31-9254 | AR - Due to/from iCC1 | | | 70,263.00 |
| Total | | | 1,122,802.00 | 1,122,802.00 |
| Reclassifying Journal Entries JE # 54 | | | | |
| PBC Entry to reclass contra-expense for leased employees from other income. | | | | |
| 30-8690 | Misc Local Income | 4100.01 | 150,604.00 | |
| 30-5810 | Contra Account - Shared Employees Reimbursement | 28 | | 150,604.00 |
| Total | | | 150,604.00 | 150,604.00 |
| Total Reclassifying Journal Entries | | | 23,664,540.00 | 23,664,540.00 |
| Total All Journal Entries | | | 27,056,408.00 | 27,056,408.00 |

ILEAD CALIFORNIA CHARTERS 1

Operating:

iLEAD Hybrid Charter School

Charter School Number: #1699

**FINANCIAL STATEMENTS
AND SUPPLEMENTARY INFORMATION**

YEAR ENDED JUNE 30, 2021

**ILEAD CALIFORNIA CHARTERS 1
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YEAR ENDED JUNE 30, 2021**

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INDEPENDENT AUDITORS' REPORT

Board of Directors
iLEAD California Charters 1

Report on the Financial Statements

We have audited the accompanying financial statements of iLEAD California Charters 1(the School), a California nonprofit public benefit corporation, which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, cash flows, and functional expenses for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to on page 1 present fairly, in all material respects, the financial position of School as of June 30, 2021, and the changes its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the School's financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. The accompanying supplementary schedules, as listed in the table on contents, are presented for purposes of additional analysis and are not a required part of the basic financial statement. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued a report dated July 20, 2022 on our consideration of School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness on School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering School's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Glendora, California
July 20, 2022

ILEAD CALIFORNIA CHARTERS 1
STATEMENT OF FINANCIAL POSITION
JUNE 30, 2021

| | iLEAD Hybrid | iLEAD California 1 | Total |
|--|----------------------|-----------------------|----------------------|
| ASSETS | | | |
| CURRENT ASSETS | | | |
| Cash and Cash Equivalents | \$ 848,778 | \$ 804 | \$ 849,582 |
| Accounts Receivable | 12,493,840 | - | 12,493,840 |
| Intercompany Receivables | 2,865,622 | 239,685 | 3,105,307 |
| Prepaid Expenses and Other Assets | 11,090 | - | 11,090 |
| Total Current Assets | 16,219,330 | 240,489 | 16,459,819 |
| LONG-TERM ASSETS | | | |
| Intercompany Receivables | 1,179,553 | - | 1,179,553 |
| Total Long-Term Assets | 1,179,553 | - | 1,179,553 |
| Total Assets | <u>\$ 17,398,883</u> | <u>\$ 240,489</u> | <u>\$ 17,639,372</u> |
| LIABILITIES AND NET ASSETS | | | |
| CURRENT LIABILITIES | | | |
| Accounts Payable and Accrued Liabilities | \$ 785,449 | \$ 174,137 | \$ 959,586 |
| Deferred Revenue | 1,285,805 | - | 1,285,805 |
| Long-Term Debt Payable, Current Portion | 6,596,844 | - | 6,596,844 |
| Total Current Liabilities | 8,668,098 | 174,137 | 8,842,235 |
| LONG-TERM LIABILITIES | | | |
| Long-Term Debt Payable | 3,132,100 | - | 3,132,100 |
| Total Long-Term Liabilities | 3,132,100 | - | 3,132,100 |
| Total Liabilities | 11,800,198 | 174,137 | 11,974,335 |
| NET ASSETS | | | |
| Without Donor Restriction | 5,598,685 | 66,352 | 5,665,037 |
| Total Net Assets | 5,598,685 | 66,352 | 5,665,037 |
| Total Liabilities and Net Assets | <u>\$ 17,398,883</u> | <u>\$ 240,489</u> | <u>\$ 17,639,372</u> |

See accompanying Notes to Financial Statements.

ILEAD CALIFORNIA CHARTERS 1
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2021

| | ILEAD Hybrid | ILEAD California 1 | Eliminations | Total |
|--|---------------------|-----------------------|--------------|---------------------|
| REVENUES, WITHOUT DONOR RESTRICTION | | | | |
| State Revenue: | | | | |
| State Aid | \$ 30,042,016 | \$ - | \$ - | \$ 30,042,016 |
| Other State Revenue | 3,590,286 | - | - | 3,590,286 |
| Federal Revenue: | | | | |
| Grants and Entitlements | 1,009,967 | - | - | 1,009,967 |
| Local Revenue: | | | | |
| In-Lieu Property Tax Revenue | 1,656,414 | - | - | 1,656,414 |
| Contributions | 5,072 | - | - | 5,072 |
| Tuition Revenue | 825 | - | - | 825 |
| Other Revenue | 25,057 | 10,134,720 | (7,970,154) | 2,189,623 |
| Total Revenues | 36,329,637 | 10,134,720 | (7,970,154) | 38,494,203 |
| EXPENSES | | | | |
| Program Services | 25,960,783 | 8,125,528 | (5,155,536) | 28,930,775 |
| Management and General | 6,528,718 | 1,942,840 | (2,814,618) | 5,656,940 |
| Total Expenses | 32,489,501 | 10,068,368 | (7,970,154) | 34,587,715 |
| CHANGE IN NET ASSETS | 3,840,136 | 66,352 | - | 3,906,488 |
| Net Assets Without Donor Restriction, Beginning of Year | 1,758,549 | - | - | 1,758,549 |
| NET ASSETS WITHOUT DONOR RESTRICTION, END OF YEAR | <u>\$ 5,598,685</u> | <u>\$ 66,352</u> | <u>\$ -</u> | <u>\$ 5,665,037</u> |

See accompanying Notes to Financial Statements.

ILEAD CALIFORNIA CHARTERS 1
STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2021

| | iLEAD Hybrid | iLEAD California 1 | Total |
|---|-------------------|-----------------------|-------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Change in Net Assets | \$ 3,840,136 | \$ 66,352 | \$ 3,906,488 |
| Adjustments to Reconcile Change in Net Assets to Net Cash Provided (Used) by Operating Activities: | | | |
| (Increase) Decrease in Assets: | | | |
| Accounts Receivable | (7,789,877) | - | (7,789,877) |
| Accounts Receivable - Other | - | - | - |
| Intercompany Receivables | (3,009,484) | (239,685) | (3,249,169) |
| Prepaid Expenses and Other Assets | 284 | - | 284 |
| Increase (Decrease) in Liabilities: | | | |
| Bank Overdraft | (64,435) | - | (64,435) |
| Accounts Payable and Accrued Liabilities | 52,017 | 174,137 | 226,154 |
| Deferred Revenue | 1,285,805 | - | 1,285,805 |
| Net Cash Provided (Used) by Operating Activities | (5,685,554) | 804 | (5,684,750) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Proceeds from Debt | 6,596,844 | - | 6,596,844 |
| Repayments of Debt | (62,512) | - | (62,512) |
| Net Cash Provided by Financing Activities | 6,534,332 | - | 6,534,332 |
| NET CHANGE IN CASH AND CASH EQUIVALENTS | 848,778 | 804 | 849,582 |
| Cash and Cash Equivalents - Beginning of Year | - | - | - |
| CASH AND CASH EQUIVALENTS - END OF YEAR | <u>\$ 848,778</u> | <u>\$ 804</u> | <u>\$ 849,582</u> |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION | | | |
| Cash Paid for Interest | <u>\$ 13,058</u> | <u>\$ 13,216</u> | <u>\$ 26,274</u> |

See accompanying Notes to Financial Statements.

ILEAD CALIFORNIA CHARTERS 1
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED JUNE 30, 2021

| | Program Services | Management and General | Eliminations | Total |
|------------------------------------|----------------------|---------------------------|--------------|----------------------|
| Salaries and Wages | \$ 16,941,237 | \$ 2,418,576 | \$ - | \$ 19,359,813 |
| Pension Expense | 2,088,568 | - | - | 2,088,568 |
| Other Employee Benefits | 1,429,626 | 57,636 | - | 1,487,262 |
| Payroll Taxes | 501,587 | 44,747 | - | 546,334 |
| Legal Expenses | - | 338,541 | - | 338,541 |
| Accounting Expenses | - | 79,243 | - | 79,243 |
| Instructional Materials | 8,070,660 | - | - | 8,070,660 |
| Other Fees for Services | 3,390,716 | 5,364,786 | (7,970,154) | 785,348 |
| Advertising and Promotion Expenses | - | 10,741 | - | 10,741 |
| Office Expenses | 6,789 | 9,449 | - | 16,238 |
| Information Technology Expenses | 477,829 | - | - | 477,829 |
| Occupancy Expenses | 629,156 | - | - | 629,156 |
| Travel Expenses | 13,819 | - | - | 13,819 |
| Conference and Meeting Expenses | 251,448 | - | - | 251,448 |
| Interest Expense | - | 13,216 | - | 13,216 |
| Insurance Expense | - | 114,864 | - | 114,864 |
| Other Expenses | 284,876 | 19,759 | - | 304,635 |
| Subtotal | 34,086,311 | 8,471,558 | (7,970,154) | 34,587,715 |
| Eliminations | (5,155,536) | (2,814,618) | 7,970,154 | - |
| Total Expenses by Function | <u>\$ 28,930,775</u> | <u>\$ 5,656,940</u> | <u>\$ -</u> | <u>\$ 34,587,715</u> |

See accompanying Notes to Financial Statements.

**ILEAD CALIFORNIA CHARTERS 1
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

iLEAD California Charters 1 (the School) is a California nonprofit public benefit corporation and is organized to operate a public charter school named iLEAD Hybrid Charter School.

The School is funded principally through state of California public education monies received through the California Department of Education and the Acton-Agua Dulce Unified School District (the District).

The District has granted the charter through June 30, 2026. The charter may be revoked by the District for material violations of the charter, failure to meet pupil outcomes identified in the charter, failure to meet generally accepted standards of fiscal management, or violation of any provision of the law.

Basis of Accounting

The financial statements have been prepared on the accrual method of accounting, and accordingly reflect all significant receivables and liabilities.

Basis of Presentation

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America as prescribed by the Financial Accounting Standards Board.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and disclosures. Accordingly, actual results could differ from those estimates.

Functional Allocation of Expenses

Costs of providing the School's programs and other activities have been presented in the statement of functional expenses. During the year, such costs are accumulated into separate groupings as either direct or indirect. Indirect or shared costs are allocated among program and support services by a method that best measures the relative degree of benefit.

Cash and Cash Equivalents

The School defines their cash and cash equivalents to include only cash on hand, demand deposits, and liquid investments with original maturities of three months or less.

ILEAD CALIFORNIA CHARTERS 1
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Net Asset Classes

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets With Donor Restrictions – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Accounts Receivable

Accounts receivable primarily represent amounts due from federal and state governments as of June 30, 2021. Management believes that all receivables are fully collectible, therefore no provisions for uncollectible accounts were recorded.

Property, Plant, and Equipment

Property, plant, and equipment are stated at cost, if purchased or at estimated fair value, if donated. Depreciation is provided on a straight-line basis over the estimated useful lives of the assets.

Revenue Recognition

Amounts received from the California Department of Education are conditional and recognized as revenue by the School based on the average daily attendance (ADA) of students. Revenue that is restricted is recorded as an increase in net assets without donor restriction, if the restriction expires in the reporting period in which the revenue is recognized. All other restricted revenues are reported as increases in deferred revenue.

Property Taxes

Secured property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on September 1 and are payable in two installments on or before November 1 and February 1. Unsecured property taxes are not a lien against real property and are payable in one installment on or before August 31. The County bills and collects property taxes for all taxing agencies within the County and distributes these collections to the various agencies. The sponsor agencies of the School are required by law to provide in-lieu property tax payments on a monthly basis, from August through July. The amount paid per month is based upon an allocation per student, with a specific percentage to be paid each month.

**ILEAD CALIFORNIA CHARTERS 1
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Compensated Absences

The School does not allow employees to carry over unused vacation. Accordingly, there were no accumulated compensated absence benefits at June 30, 2021.

Contributions

All contributions are considered to be available for use unless specifically restricted by the donor. Amounts received that are restricted to specific use or future periods are reported as contributions with donor restrictions. Restricted contributions that are received and released in the same period are reported as promises to give without donor restrictions. Unconditional promises to give expected to be received in one year or less are recorded at net realizable value. Unconditional promises to give expected to be received in more than one year are recorded at fair value at the date of the promise. Conditional promises to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met.

Conditional Grants

Grants and contracts that are conditioned upon the performance of certain requirements or the incurrence of allowable qualifying expenses (barriers) are recognized as revenues in the period in which the conditions are met. Amounts received are recognized as revenue when the School has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as deferred revenues in the statement of financial position. As of June 30, 2021, the School has conditional grants of \$5,459,797 of which \$1,285,805 is recognized as deferred revenue in the statement of financial position.

Property Taxes

Secured property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on September 1 and are payable in two installments on or before November 1 and February 1. Unsecured property taxes are not a lien against real property and are payable in one installment on or before August 31. The County bills and collects property taxes for all taxing agencies within the County and distributes these collections to the various agencies. The sponsor agencies of the School are required by law to provide in-lieu property tax payments on a monthly basis, from August through July. The amount paid per month is based upon an allocation per student, with a specific percentage to be paid each month.

Income Taxes

iLEAD California Charters 1 is a nonprofit entity exempt from the payment of income taxes under Internal Revenue Code Section 501(c)(3) and California Revenue and Taxation Code Section 23701d. Accordingly, no provision has been made for income taxes. Management has determined that all income tax positions are more likely than not of being sustained upon potential audit or examination; therefore, no disclosures of uncertain income tax positions are required. iLEAD California Charters 1 is subject to income tax on net income that is derived from business activities that are unrelated to the exempt purposes. The School files an exempt organization return and applicable unrelated business income tax return in the U.S. federal jurisdiction and with the California Franchise Tax Board.

ILEAD CALIFORNIA CHARTERS 1
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Evaluation of Subsequent Events

The School has evaluated subsequent events through July 20, 2022, the date these financial statements were available to be issued.

NOTE 2 LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure are those without donor or other restrictions limiting their use within one year of the statement of financial position date. Financial assets available for general expenditures comprise cash and cash equivalents and accounts receivable for the total amount of \$16,448,729.

As part of its liquidity management plan, the School monitors liquidity required and cash flows to meet operating needs on a monthly basis. The School structures its financial assets to be available as general expenditures, liabilities and other obligations come due.

NOTE 3 CONCENTRATION OF CREDIT RISK

The School maintains cash balances held in banks and revolving funds which are insured up to \$250,000 by the Federal Depository Insurance Corporation (FDIC). At times, cash in these accounts exceeds the insured amounts. The School has not experienced any losses in such accounts and believe they are not exposed to any significant credit risk on their cash and cash equivalents.

NOTE 4 LONG-TERM DEBT

Charter School Pooled Revenue Anticipation Notes (ASAP Program)

The California School Finance Authority provided the School a loan totaling \$6,596,844 against accounts receivable from state and property tax revenues. The effective interest rate is estimated at just over 1%. The entire loan balance was outstanding at June 30, 2021. The financing was fully repaid and resolved in September 2021.

Payroll Protection Program Loan

The School obtained a loan in the amount of \$3,132,100 through the Paycheck Protection Program administrated by the U.S. Small Business Administration which is part of the Coronavirus Aid Relief and Economic Security Act. The original loan agreement was written prior to the PPP Flexibility Act of 2020 (June 5) and was due over twenty-four months deferred for six months. Subsequent to this, the law changed the loan deferral terms retroactively. The PPP Flexibility Act and subsequent regulations supersede the loan agreement. The PPP Loan bears interest at a fixed rate of 1.0% per annum, with the first six months of interest deferred, has a term of two years, and is unsecured and guaranteed by the U.S. Small Business Administration. Payment of principal and interest is deferred until the date on which the amount of forgiveness is remitted to the lender or, if the organization fails to apply for forgiveness within ten months after the covered period, then payment of principal and interest shall begin on that date.

ILEAD CALIFORNIA CHARTERS 1
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 4 LONG-TERM DEBT (CONTINUED)

Payroll Protection Program Loan (Continued)

These amounts may be forgiven subject to compliance and approval based on the timing and use of these funds in accordance with the program. To the extent that all or part of the PPP Loan is not forgiven, the School will be required to pay interest on the PPP Loan at a rate of 1.0% per annum, and commencing in 2022. Principal and interest payments will be required through the maturity date in 2023.

Future principal payments are as follows:

| <u>Year Ending June 30,</u> | |
|-----------------------------|---------------------|
| 2022 | \$ 6,596,844 |
| 2023 | 3,132,100 |
| Total | <u>\$ 9,728,944</u> |

NOTE 5 EMPLOYEE RETIREMENT

State Teachers' Retirement System (STRS)

Plan Description

The School contributes to the State Teachers' Retirement System (STRS), a cost-sharing multi-employer public employee retirement system defined benefit pension plan administered by STRS. Plan information for STRS is not publicly available. The plan provides retirement, disability, and survivor benefits to beneficiaries. Benefit provisions are established by state statutes, as legislatively amended, within the State Teachers' Retirement Law. According to the most recently available Comprehensive Annual Financial Report and Actuarial Valuation Report for the year ended June 30, 2020 total STRS plan net assets are \$283 billion, the total actuarial present value of accumulated plan benefits is \$405 billion, contributions from all employers totaled \$6.1 billion, and the plan is 67.1% funded. The School did not contribute more than 5% of the total contributions to the plan.

Copies of the STRS annual financial reports may be obtained from STRS, 7667 Folsom Boulevard, Sacramento, CA 95826 and www.calstrs.com.

Funding Policy

Active plan members hired before January 1, 2013 are required to contribute 10.25% of their salary and those hired after are required to contribute 10.205% of their salary. The School is required to contribute an actuarially determined rate. The actuarial methods and assumptions used for determining the rate are those adopted by the STRS Teachers' Retirement Board. The required employer contribution rate for the year ended June 30, 2021 was 16.15% of annual payroll. The contribution requirements of the plan members are established and may be amended by state statute.

ILEAD CALIFORNIA CHARTERS 1
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 5 EMPLOYEE RETIREMENT (CONTINUED)

State Teachers' Retirement System (STRS) (Continued)

The Schools contributions to STRS for the past three years are as follows:

| <u>Year Ended June 30,</u> | <u>Required Contribution</u> | <u>Percent Contributed</u> |
|----------------------------|----------------------------------|--------------------------------|
| 2019 | \$ 1,462,149 | 100% |
| 2020 | 1,839,488 | 100% |
| 2021 | 2,084,797 | 100% |

NOTE 6 OPERATING LEASES

The School entered into several operating leases for facilities with the last lease ending in 2025 with total payments of \$501,917 for the year ended June 30, 2021.

Future minimum lease payments are as follows:

| <u>Year Ending June 30,</u> | <u>iLEAD Hybrid</u> | <u>iLEAD California 1</u> | <u>Total</u> |
|-----------------------------|-------------------------|-------------------------------|-------------------|
| 2022 | \$ 280,465 | \$ 200,947 | \$ 481,412 |
| 2023 | 292,409 | 48,608 | 341,017 |
| 2024 | 45,234 | 50,089 | 95,323 |
| 2025 | - | 8,384 | 8,384 |
| Total | <u>\$ 618,108</u> | <u>\$ 308,028</u> | <u>\$ 926,136</u> |

NOTE 7 SHARED COSTS AND FEES

The School pays a service fee to MLN. Total fees for the year ended June 30, 2021 were \$1,587,304.

The School pays a facilities fee to MLN. Total fees for the year ended June 30, 2021 were \$75,748.

NOTE 8 FUNCTIONALIZED EXPENSES

The financial statements report certain categories of expenses that are attributed to more than one program or supporting functions. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries and wages, other employee benefits, payroll taxes, other fees for services, information technology, occupancy expenses, travel expenses and other expenses, which are allocated on the basis of estimates of time and effort.

ILEAD CALIFORNIA CHARTERS 1
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

NOTE 9 CONTINGENCIES, COMMITMENTS, AND SUBSEQUENT EVENTS

The School has received state and federal funds for specific purposes that are subject to review and audit by the grantor agencies. Although such audits could generate disallowances under terms of the grants, it is believed that any required reimbursement would not be material.

The extent of the impact of COVID-19 on the operational and financial performance of the School will depend on certain developments, including the duration and spread of the outbreak, impact on state and federal funding, donors, employees and vendors; all of which are uncertain and cannot be predicted. At this point, the extent to which COVID-19 may impact the financial condition or results of operations of the School is uncertain.

On July 29, 2021 the PPP Loan principal amount of \$3,132,100 along with accrued interest was forgiven by the financial institution and the SBA. The SBA may review funding eligibility and usage of funds for compliance with program requirements based on dollar thresholds and other factors. The amount of liability, if any, from potential noncompliance cannot be determined with certainty; however, management is of the opinion that any review will not have a material adverse impact on the School's financial position.

SUPPLEMENTARY INFORMATION

CLA - Draft Not For Distribution

**ILEAD CALIFORNIA CHARTERS 1
LOCAL EDUCATION AGENCY ORGANIZATION STRUCTURE
YEAR ENDED JUNE 30, 2021**

The School began serving students in August 2015, serving students from kindergarten through twelfth grade. The Acton-Agua Dulce Unified District (the District) has granted the charter through June 30, 2026. The charter may be revoked by the District for material violations of the charter, failure to meet pupil outcomes identified in the charter, failure to meet generally accepted standards of fiscal management, or violation of any provision of the law.

Charter school number authorized by the state: 1699

The Board of Directors and the Administrator as of the year ended June 30, 2021 were as follows:

| Name | Board Role | Term Expiration | Term (Years) |
|-----------------|------------|-----------------|--------------|
| John Vescovo | President | 12/1/2021 | 1 Year |
| Cheri Bradford | Secretary | 12/1/2021 | 1 Year |
| Kenchy Ragsdale | Treasurer | 12/1/2021 | 1 Year |
| Kenneth Scott | Member | 12/1/2021 | 1 Year |

Administrator:

Amanda Fischer

**ILEAD CALIFORNIA CHARTERS 1
SCHEDULE OF INSTRUCTIONAL TIME
YEAR ENDED JUNE 30, 2021**

| | <u>Instructional Calendar Days</u> | <u>Status</u> |
|---------------------|------------------------------------|---------------|
| iLEAD Hybrid | | |
| Kindergarten | 175 | In Compliance |
| Grade 1 | 175 | In Compliance |
| Grade 2 | 175 | In Compliance |
| Grade 3 | 175 | In Compliance |
| Grade 4 | 175 | In Compliance |
| Grade 5 | 175 | In Compliance |
| Grade 6 | 175 | In Compliance |
| Grade 7 | 175 | In Compliance |
| Grade 8 | 175 | In Compliance |
| Grade 9 | 175 | In Compliance |
| Grade 10 | 175 | In Compliance |
| Grade 11 | 175 | In Compliance |
| Grade 12 | 175 | In Compliance |

**ILEAD CALIFORNIA CHARTERS 1
RECONCILIATION OF ANNUAL FINANCIAL REPORT WITH
AUDITED FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021**

| | |
|---|---------------------|
| June 30, 2021 Annual Financial Report Fund Balances (Net Assets) | \$ 4,313,170 |
| Adjustments and Reclassifications: | |
| Increase (Decrease) of Fund Balance (Net Assets): | |
| Cash and Cash Equivalents | (528,864) |
| Accounts Receivable | 929,263 |
| Intercompany Receivable | 4,045,175 |
| Prepaid Expenses and Other Assets | (25,747) |
| Accounts Payable and Accrued Liabilities | (1,989,563) |
| Deferred Revenue | (1,285,805) |
| Notes Payable, Current Portion | (6,596,844) |
| Notes Payable | 6,737,900 |
| Net Adjustments and Reclassifications | <u>1,285,515</u> |
| June 30, 2021 Audited Financial Statement Fund Balances (Net Assets) | <u>\$ 5,598,685</u> |

ILEAD CALIFORNIA CHARTERS 1
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2021

| Federal Grantor/Pass-Through Grantor Program or Cluster Title | Federal Assistance Listing Number | Pass- Through Entity Identifying Number | Total |
|--|--|---|----------------------------|
| U.S. Department of Education | | | |
| Pass-Through Program From | | | |
| California Department of Education: | | | |
| No Child Left Behind Act | | | |
| Title I, Part A, Basic Grants: | | | |
| Low-Income and Neglected | 84.010 | 14329 | \$ 290,910 |
| Title II, Part A, Teacher Quality | 84.367 | 14341 | 10,061 |
| Special Education Cluster | 84.027 | 13379 | 456,304 |
| Governor's Emergency Education Relief (GEER) Fund - COVID-19 Funding | 84.425C | 15197 | 500 |
| <i>Total U.S. Department of Education</i> | | | <u>757,775</u> |
| U.S. Department of Agriculture | | | |
| Pass-Through Program From | | | |
| California Department of Education: | | | |
| Child Nutrition Programs Cluster | 10.555 | 13396 | 32,516 |
| <i>Total U.S. Department of Agriculture</i> | | | <u>32,516</u> |
| U.S. Department of Treasury | | | |
| Pass-Through Program From | | | |
| California Department of Education: | | | |
| Coronavirus Relief Fund (CR) - COVID-19 Funding | 21.019 | 25516 | 219,676 |
| <i>Total U.S. Department of Treasury</i> | | | <u>219,676</u> |
| Total Federal Expenditures | | | <u><u>\$ 1,009,967</u></u> |

N/A - Pass-through entity number not readily available or not applicable.

ILEAD CALIFORNIA CHARTERS 1
NOTES TO SUPPLEMENTARY INFORMATION
YEAR ENDED JUNE 30, 2021

NOTE 1 SCHEDULE OF INSTRUCTIONAL TIME

This schedule presents information on the amount of instructional time offered by the School and whether the School complied with the provisions of California Education Code.

NOTE 2 RECONCILIATION OF ANNUAL FINANCIAL REPORT WITH AUDITED FINANCIAL STATEMENTS

This schedule provides the information necessary to reconcile the net assets of the charter school as reported on the Annual Financial Report form to the audited financial statements.

NOTE 3 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of the School under programs of the federal governmental for the year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of operations of the School, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the School.

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance for all awards with the exception of Assistance Listing 21.019, which follows criteria determined by the Department of Treasury for allowability of costs. Under these principles, certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 4 INDIRECT COST RATE

The School has elected to use a rate other than the 10-percent de minimis indirect cost rate allowed under Uniform Guidance.

**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR
FEDERAL PROGRAM, AND REPORT ON INTERNAL CONTROL
OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE**

Board of Directors
iLEAD California Charters 1

Report on Compliance for Each Major Federal Program

We have audited the compliance of iLEAD California Charters 1 (the School) with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021. The School's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and terms and conditions of federal awards applicable to its federal program.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the School's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States of America; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School's compliance.

Opinion on Each Major Federal Program

In our opinion, the School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance, for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance such that there is a reasonable possibility, that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected and corrected on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

CliftonLarsonAllen LLP

Glendora, California
July 20, 2022

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED
IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

Board of Directors
iLEAD California Charters 1

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of iLEAD California Charters 1 (the School), a nonprofit California public benefit corporation, which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, cash flows, and functional expenses for the year then ended, the related notes to the financial statements, and have issued our report thereon dated July 20, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency or a combination of deficiencies in internal control such that there is a reasonable possibility that a material misstatement of the financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies, and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify certain deficiencies in internal control, described in the accompanying schedule of findings and questioned costs as item 2021-001, that we consider to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Response to Findings

The School's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The School's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CliftonLarsonAllen LLP

Glendora, California
July 20, 2022

INDEPENDENT AUDITORS' REPORT ON STATE COMPLIANCE

Board of Directors
iLEAD California Charters 1

We have audited the School's compliance with the types of compliance requirements described in the *2020-2021 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting*, published by the Education Audit Appeals Panel for the year ended June 30, 2021. The School's state compliance requirements are identified in the table below.

Management's Responsibility

Management is responsible for the compliance with the state laws and regulations as identified below.

Auditor's Responsibility

Our responsibility is to express an opinion on the School's compliance based on our audit of the types of compliance requirements referred to below. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the *2020-2021 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting*, published by the Education Audit Appeals Panel. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the specific areas listed below has occurred. An audit includes examining, on a test basis, evidence about the School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion on state compliance. Our audit does not provide a legal determination of the School's compliance.

Compliance Requirements Tested

In connection with the audit referred to above, we selected and tested transactions and records to determine the School's compliance with the laws and regulations applicable to the following items:

| <u>Description</u> | <u>Procedures Performed</u> |
|--|-----------------------------|
| Local Education Agencies: | |
| Attendance and Distance Learning | Not Applicable |
| Instructional Time | Yes |
| School Districts, County Office of Education, and Charter Schools: | |
| California Clean Energy Jobs Act | Not Applicable |
| Proper Expenditure of Education Protection Account Funds | Yes |

| <u>Description</u> | <u>Procedures Performed</u> |
|---|---------------------------------|
| Unduplicated Local Control Funding Formula Pupil Counts | Yes |
| Charter Schools: | |
| Independent Study-Course Based | Not Applicable |
| Attendance | Yes |
| Mode of Instruction | Yes |
| Nonclassroom-Based Instructional/Independent Study | Yes |
| Determination of Funding for Nonclassroom-Based Instruction | Yes |
| Charter School Facility Grant Program | Not Applicable |

Opinion on State Compliance

In our opinion, the School complied with the laws and regulations of the state programs referred to above in all material respects for the year ended June 30, 2021.

Purpose of this Report

The purpose of this report on state compliance is solely to describe the results of testing based on the requirements of the *2020-2021 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting*, published by the Education Audit Appeals Panel. Accordingly, this report is not suitable for any other purpose.

CliftonLarsonAllen LLP

Glendora, California
July 20, 2022

**ILEAD CALIFORNIA CHARTERS 1
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2021**

Section I – Summary of Auditors’ Results

Financial Statements

1. Type of auditors’ report issued: Unmodified
2. Internal control over financial reporting:
 - Material weakness(es) identified? x yes no
 - Significant deficiency(ies) identified? yes x none reported
3. Noncompliance material to financial statements noted? yes x no

Federal Awards

1. Internal control over major federal programs:
 - Material weakness(es) identified? yes x no
 - Significant deficiency(ies) identified? yes x none reported
2. Type of auditors’ report issued on compliance for major federal programs: Unmodified
3. Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? yes x no

Identification of Major Federal Programs

| Assistance Listing Number(s) | Name of Federal Program or Cluster |
|--|---|
| 84.027 | Special Education Cluster |
| Dollar threshold used to distinguish between Type A and Type B programs: | <u>\$750,000</u> |
| Auditee qualified as low-risk auditee? | <u> </u> yes <u> x </u> no |

**ILEAD CALIFORNIA CHARTERS 1
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)
YEAR ENDED JUNE 30, 2021**

All audit findings must be identified as one or more of the following categories:

| <u>Five Digit Code</u> | <u>Finding Types</u> |
|------------------------|-----------------------------------|
| 10000 | Attendance |
| 20000 | Inventory of Equipment |
| 30000 | Internal Control |
| 40000 | State Compliance |
| 42000 | Charter School Facilities Program |
| 43000 | Apprenticeship |
| 50000 | Federal Compliance |
| 60000 | Miscellaneous |
| 61000 | Classroom Teacher Salaries |
| 62000 | Local Control Accountability Plan |
| 70000 | Instructional Materials |
| 71000 | Teacher Misassignments |
| 72000 | School Accountability Report Card |

Financial Reporting Findings

2021-001 Internal Controls Relating to Closing Process 30000

Type of finding: Material weakness in internal controls over the closing process.

Condition: During the course of our audit, we experienced significant delays in completing and issuing the audit report due to delays in the closing process. A total of 28 adjustments were received after the trial balance was provided which were a both client provided adjustments and audit adjustments.

Criteria or specific requirement: The closing process should include review of financial information and supporting schedules to ensure proper recording of all transactions in accordance with GAAP.

Effect: The audit report was not submitted by the state deadline.

Cause: Staffing shortages and challenges due to the COVID-19 pandemic.

Repeat finding: Not a repeat finding.

Recommendation: We recommend that the School update its year-end closing procedures to include additional review to ensure all transactions are accounted for in accordance with GAAP.

**ILEAD CALIFORNIA CHARTERS 1
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)
YEAR ENDED JUNE 30, 2021**

2021-001 Internal Controls Relating to Closing Process (Continued)

30000

Views of responsible officials and Corrective Action Plan: The School will update its monthly and quarterly closing processes to ensure that all transactions have been accounted for in accordance with GAAP. New tools will be developed and implemented before June 30, 2022. The School will assess the current financial staffing, both internal and external, to make sure that the resources to correct this issue are in place.

State Compliance Findings

There were no findings required to be reported under *2020-2021 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting*, published by the Education Audit Appeals Panel.

Federal Compliance Findings

There were no findings required to be reported under Uniform Guidance.

**ILEAD CALIFORNIA CHARTERS 1
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS
YEAR ENDED JUNE 30, 2021**

There were no findings in the prior year.

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Board of Directors
iLEAD California Charters 1
Castaic, California

We have audited the financial statements of iLEAD California Charters 1 (the School) as of and for the year ended June 30, 2021, and have issued our report thereon dated July 20, 2022. We have previously communicated to you information about our responsibilities under auditing standards generally accepted in the United States of America, *Government Auditing Standards*, Title 2 U.S. Code of Federal Regulations Part 200 *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the *2020-2021 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting*, published by the Education Appeals Panel, as well as certain information related to the planned scope and timing of our audit. Professional standards also require that we communicate to you the following information related to our audit.

Significant audit findings

Qualitative aspects of accounting practices

Accounting policies

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the School are described in Note 1 to the financial statements.

No new accounting policies were adopted and the application of existing policies was not changed during June 30, 2021.

We noted no transactions entered into by the entity during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There were no accounting estimates affecting the financial statements which were particularly sensitive or required substantial judgments by management.

Financial statement disclosures

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. There were no particularly sensitive financial statement disclosures.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties encountered in performing the audit

Our audit deadline is January 31, 2022 and management needed additional time due to the pandemic and closing the financial statements while transitioning to a new accounting system for 2020-21. This required that they submit a large number of closing entries to complete our audit.

Uncorrected misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management did not identify and we did not notify them of any uncorrected financial statement misstatements.

Corrected misstatements

The attached schedule summarizes all client-prepared adjustments and misstatements (material and immaterial) detected as a result of audit procedures that were corrected by management

Disagreements with management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. No such disagreements arose during our audit.

Management representations

We have requested certain representations from management that are included in the management representation letter dated July 20, 2022.

Management consultations with other independent accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the entity's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Significant issues discussed with management prior to engagement

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to engagement as the entity's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our engagement.

Other audit findings or issues

The following describes findings or issues arising from the audit that are, in our professional judgment, significant and relevant to your oversight of the financial reporting process:

Internal Controls Relating to Closing Process

Type of finding: Material weakness in internal controls over the closing process.

Condition: During the course of our audit, we experienced significant delays in completing and issuing the audit report due to delays in the closing process. A total of 28 adjustments were received after the trial balance was provided which were a both client provided adjustments and audit adjustments.

Criteria or specific requirement: The closing process should include review of financial information and supporting schedules to ensure proper recording of all transactions in accordance with GAAP.

Effect: The audit report was not submitted by the state deadline.

Cause: Staffing shortages and challenges due to the COVID-19 pandemic.

Repeat finding: Not a repeat finding.

Recommendation: We recommend that the School update its year-end closing procedures to include additional review to ensure all transactions are accounted for in accordance with GAAP.

Other information in documents containing audited financial statements

With respect to the schedule of expenditures of federal awards (SEFA) accompanying the financial statements, on which we were engaged to report in relation to the financial statements as a whole, we made certain inquiries of management and evaluated the form, content, and methods of preparing the SEFA to determine that the SEFA complies with the requirements of the Uniform Guidance, the method of preparing it has not changed from the prior period or the reasons for such changes, and the SEFA is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the SEFA to the underlying accounting records used to prepare the financial statements or to the financial statements themselves. We have issued our report thereon dated July 20, 2022.

With respect to the Local Education Agency Organization Structure, Schedule of Instructional Time, and Reconciliation of Annual Financial Report with Audited Financial Statements (collectively, the supplementary information) accompanying the financial statements, on which we were engaged to report in relation to the financial statements as a whole, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period or the reasons for such changes, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves. We have issued our report thereon dated July 20, 2022.

Our auditors' opinion, the audited financial statements, and the notes to financial statements should only be used in their entirety. Inclusion of the audited financial statements in a document you prepare, such as an annual report, should be done only with our prior approval and review of the document.

Recent accounting standards

Our promise is to get to know you and help you. For your consideration, we provided recent accounting standards applicable to your entity.

Leases –

- Effective for fiscal years beginning after December 15, 2018 for public entities and December 15, 2021 for nonpublic entities. For your entity – June 30, 2023's financial statements.
- Requires lessees to recognize the assets and liabilities arising from all leases on the statement of financial position.
- A lessee should recognize the liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying asset for the lease term.
- Continued differentiation between finance and operating leases.

* * *

This communication is intended solely for the information and use of the board of directors and management of the School and is not intended to be, and should not be, used by anyone other than these specified parties.

CliftonLarsonAllen LLP

Glendora, California
July 20, 2022

Client: 213-115090 - Maker Learning Network
Engagement: AUD 2021 - Maker Learning Network
Period Ending: 6/30/2021
Trial Balance: 0900 - NFP Fund Trial Balance
Workpaper: 0910.31 - ILEAD Cal WTB
Fund Level: Fund
Index: 31

| Account | Description | 1st PP-FINAL 6/30/2020 | UNADJ 6/30/2021 | JE Ref # | AJE 6/30/2021 | ADJ 6/30/2021 | JE Ref # | RJE 6/30/2021 | FINAL 6/30/2021 |
|---|--|---------------------------|--------------------|----------|------------------|------------------|----------|------------------|--------------------|
| Group : [1100] Cash and cash equivalents | | | | | | | | | |
| Subgroup : [1100.10] Cash and cash equivalents | | | | | | | | | |
| Fund : 31 ILEAD California | | | | | | | | | |
| 31-9125 | ICC1 Hybrid Acton Charter | 0.00 | 4,319,135.00 | | 0.00 | 4,319,135.00 | | (4,014,658.00) | 304,477.00 |
| | | | | | | | RJE - 44 | (4,014,658.00) | |
| 31-9148 | ILEAD CA - Payroll | 0.00 | (451,321.00) | | 0.00 | (451,321.00) | | 0.00 | (451,321.00) |
| 31-9155 | ILEAD Hybrid - Amazon | 0.00 | 141,707.00 | | 0.00 | 141,707.00 | | 0.00 | 141,707.00 |
| 31-9156 | ILEAD Hybrid - Activities | 0.00 | 5,941.00 | | 0.00 | 5,941.00 | | 0.00 | 5,941.00 |
| Subtotal Fund : 31 | Subgroup : [1100.10] Cash and cash equivalents | 0.00 | 4,015,462.00 | | 0.00 | 4,015,462.00 | | (4,014,658.00) | 804.00 |
| Subtotal All Funds Pri | Subtotal [1100.10] Cash and cash equivalents | 0.00 | 4,015,462.00 | | 0.00 | 4,015,462.00 | | (4,014,658.00) | 804.00 |
| All Funds Presented | Group Total [1100] Cash and cash equivalents | 0.00 | 4,015,462.00 | | 0.00 | 4,015,462.00 | | (4,014,658.00) | 804.00 |
| Group : [1300] Receivables | | | | | | | | | |
| Subgroup : [1300.90] Other AR | | | | | | | | | |
| Fund : 31 ILEAD California | | | | | | | | | |
| 31-9225 | AR - Other/Miscellaneous | 0.00 | 111,371.00 | | | (171,214.00) | | 171,214.00 | 0.00 |
| | | | | AJE - 8 | (71,988.00) | | | (1,570.00) | |
| | | | | AJE - 42 | (510,991.00) | | | 1,773.00 | |
| | | | | AJE - 42 | 120,095.00 | | | (3,300.00) | |
| | | | | AJE - 42 | 21,405.00 | | | (356,976.00) | |
| | | | | AJE - 42 | (255,671.00) | | | (39,383.00) | |
| | | | | AJE - 42 | 199,780.00 | | | 585,784.00 | |
| | | | | AJE - 43 | 70,159.00 | | | (68,377.00) | |
| | | | | AJE - 43 | 129,512.00 | | | 119,849.00 | |
| | | | | AJE - 51 | 15,114.00 | | | (372,694.00) | |
| | | | | | | | RJE - 53 | 452,196.00 | |
| | | | | | | | RJE - 53 | 3,766.00 | |
| | | | | | | | RJE - 53 | (8,765.00) | |
| | | | | | | | RJE - 53 | (100,636.00) | |
| | | | | | | | RJE - 53 | (40,453.00) | |
| Subtotal Fund : 31 | Subgroup : [1300.90] Other AR | 0.00 | 111,371.00 | | (282,585.00) | (171,214.00) | | 171,214.00 | 0.00 |
| Subtotal All Funds Pri | Subtotal [1300.90] Other AR | 0.00 | 111,371.00 | | (282,585.00) | (171,214.00) | | 171,214.00 | 0.00 |
| Subgroup : [1300.20] Accounts receivable related party or intercompany | | | | | | | | | |
| Fund : 31 ILEAD California | | | | | | | | | |
| 31-9201 | AR - Federal Funds | 0.00 | 2,352,541.00 | | 0.00 | 2,352,541.00 | | (2,352,541.00) | 0.00 |
| | | | | | | | RJE - 29 | 356,976.00 | |
| | | | | | | | RJE - 38 | (2,709,517.00) | |
| 31-9251 | AR - Due to/from SCVI | 0.00 | (197,260.00) | | 510,991.00 | 313,731.00 | | 1,819,247.00 | 2,132,978.00 |
| | | | | AJE - 42 | 510,991.00 | | | 1,446,553.00 | |
| | | | | | | | RJE - 38 | 372,694.00 | |
| 31-9252 | AR - Due to/from ILEAD Lancaster | 0.00 | (154,413.00) | | 144,366.00 | (10,047.00) | | 269,964.00 | 259,917.00 |
| | | | | AJE - 8 | 373.00 | | | 8,598.00 | |
| | | | | AJE - 8 | 71,988.00 | | | (1,841.00) | |
| | | | | AJE - 8 | 71,988.00 | | | 1,570.00 | |
| | | | | AJE - 8 | 17.00 | | | 713,833.00 | |
| | | | | | | | RJE - 53 | (452,196.00) | |
| 31-9254 | AR - Due to/from ICC1 | 0.00 | (2,651,473.00) | | (120,095.00) | (2,771,568.00) | | 163,280.00 | (2,608,288.00) |
| | | | | AJE - 42 | (120,095.00) | | | (3,777,349.00) | |
| | | | | | | | RJE - 26 | 4,014,658.00 | |
| | | | | | | | RJE - 44 | (3,766.00) | |
| | | | | | | | RJE - 53 | (70,263.00) | |
| 31-9258 | AR - Due to/from Empower Generations | 0.00 | (51,922.00) | | (21,405.00) | (73,327.00) | | 122,535.00 | 49,208.00 |
| | | | | AJE - 42 | (21,405.00) | | | 2,144.00 | |
| | | | | | | | RJE - 38 | 111,626.00 | |
| | | | | | | | RJE - 53 | 8,765.00 | |
| 31-9259 | AR - Due to/from ILEAD Online Charter | 0.00 | (84,171.00) | | 255,671.00 | 171,500.00 | | 316,362.00 | 487,862.00 |
| | | | | AJE - 42 | 255,671.00 | | | 7,915.00 | |
| | | | | | | | RJE - 27 | (1,773.00) | |
| | | | | | | | RJE - 38 | 209,584.00 | |
| | | | | | | | RJE - 53 | 100,636.00 | |
| 31-9261 | AR - Due to/from ILEAD Agua Dulce | 0.00 | (96,346.00) | | (199,780.00) | (296,126.00) | | 271,674.00 | (24,452.00) |
| | | | | AJE - 42 | (199,780.00) | | | 3,300.00 | |
| | | | | | | | RJE - 38 | 227,921.00 | |
| | | | | | | | RJE - 53 | 40,453.00 | |
| Subtotal Fund : 31 | Subgroup : [1300.20] Accounts receivable | 0.00 | (883,044.00) | | 569,748.00 | (313,296.00) | | 610,521.00 | 297,225.00 |
| Subtotal All Funds Pri | Subtotal [1300.20] Accounts receivable | 0.00 | (883,044.00) | | 569,748.00 | (313,296.00) | | 610,521.00 | 297,225.00 |
| Subgroup : [1300.30] MLN Interco Accounts | | | | | | | | | |
| Fund : 31 ILEAD California | | | | | | | | | |
| 31-9250 | AR - Due to/from ILEAD Schools Develop | 0.00 | 21,504.00 | | 0.00 | 21,504.00 | | (79,044.00) | (57,540.00) |
| | | | | | | | RJE - 27 | 38,670.00 | |
| | | | | | | | RJE - 37 | (68,128.00) | |
| | | | | | | | RJE - 49 | (119,849.00) | |
| | | | | | | | RJE - 53 | 70,263.00 | |
| Subtotal Fund : 31 | Subgroup : [1300.30] MLN Interco Accounts | 0.00 | 21,504.00 | | 0.00 | 21,504.00 | | (79,044.00) | (57,540.00) |
| Subtotal All Funds Pri | Subtotal [1300.30] MLN Interco Accounts | 0.00 | 21,504.00 | | 0.00 | 21,504.00 | | (79,044.00) | (57,540.00) |
| All Funds Presented | Group Total [1300] Receivables | 0.00 | (750,169.00) | | 287,163.00 | (463,006.00) | | 702,691.00 | 239,685.00 |
| Group : [1500] Prepaid expenses and other current assets | | | | | | | | | |
| Subgroup : [1500.10] Prepaid expenses and other assets | | | | | | | | | |
| Fund : 31 ILEAD California | | | | | | | | | |
| 31-9310 | Prepaid Expenditures (Expenses) | 0.00 | (15,093.00) | | 15,093.00 | 0.00 | | 0.00 | 0.00 |
| | | | | AJE - 41 | 15,093.00 | | | | |
| Subtotal Fund : 31 | Subgroup : [1500.10] Prepaid expenses and other assets | 0.00 | (15,093.00) | | 15,093.00 | 0.00 | | 0.00 | 0.00 |
| Subtotal All Funds Pri | Subtotal [1500.10] Prepaid expenses and other assets | 0.00 | (15,093.00) | | 15,093.00 | 0.00 | | 0.00 | 0.00 |
| All Funds Presented | Group Total [1500] Prepaid expenses and other assets | 0.00 | (15,093.00) | | 15,093.00 | 0.00 | | 0.00 | 0.00 |

| Client: | 213-115090 - Maker Learning Network | | | | | | | | |
|-------------------------------|---|---------------------------|------------------------|----------|---------------------|------------------------|----------|---------------------|------------------------|
| Engagement: | AUD 2021 - Maker Learning Network | | | | | | | | |
| Period Ending: | 6/30/2021 | | | | | | | | |
| Trial Balance: | 0900 - NFP Fund Trial Balance | | | | | | | | |
| Workpaper: | 0910.31 - ILEAD Cal WTB | | | | | | | | |
| Fund Level: | Fund | | | | | | | | |
| Index: | 31 | | | | | | | | |
| Account | Description | 1st PP-FINAL 6/30/2020 | UNADJ 6/30/2021 | JE Ref # | AJE 6/30/2021 | ADJ 6/30/2021 | JE Ref # | RJE 6/30/2021 | FINAL 6/30/2021 |
| Group : [2100] | Accounts payable | | | | | | | | |
| Subgroup : [2100.10] | Accounts payable | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-9500 | Accounts Payable (Main) | 0.00 | (153,083.00) | | (9,295.00) | (162,378.00) | | 68,128.00 | (94,250.00) |
| | | | | AJE - 22 | (9,295.00) | | | 68,128.00 | |
| Subtotal Fund : 31 | Subgroup : [2100.10] Accounts payable | 0.00 | (153,083.00) | | (9,295.00) | (162,378.00) | | 68,128.00 | (94,250.00) |
| Subtotal All Funds Pri | Subtotal [2100.10] Accounts payable | 0.00 | (153,083.00) | | (9,295.00) | (162,378.00) | | 68,128.00 | (94,250.00) |
| Subgroup : [2100.20] | Other AP | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-9519 | Accounts Payable (Other) | 0.00 | 664,597.00 | | (62,710.00) | 601,887.00 | | (601,887.00) | 0.00 |
| | | | | AJE - 8 | (71,988.00) | | RJE - 27 | (8,598.00) | |
| | | | | AJE - 8 | (17.00) | | RJE - 27 | (2,144.00) | |
| | | | | AJE - 22 | 9,295.00 | | RJE - 27 | (7,915.00) | |
| | | | | | | | RJE - 27 | 1,841.00 | |
| | | | | | | | RJE - 27 | (38,670.00) | |
| | | | | | | | RJE - 30 | 39,383.00 | |
| | | | | | | | RJE - 30 | (585,784.00) | |
| Subtotal Fund : 31 | Subgroup : [2100.20] Other AP | 0.00 | 664,597.00 | | (62,710.00) | 601,887.00 | | (601,887.00) | 0.00 |
| Subtotal All Funds Pri | Subtotal [2100.20] Other AP | 0.00 | 664,597.00 | | (62,710.00) | 601,887.00 | | (601,887.00) | 0.00 |
| All Funds Presented | Group Total [2100] Accounts payable | 0.00 | 511,514.00 | | (72,005.00) | 439,509.00 | | (533,759.00) | (94,250.00) |
| Group : [2400] | Accrued liabilities | | | | | | | | |
| Subgroup : [2400.20] | Accrued payroll and fringe benefits | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-9520 | Payroll Liabilities | 0.00 | (7,000.00) | | (44,097.00) | (51,097.00) | | 0.00 | (51,097.00) |
| | | | | AJE - 40 | 7,000.00 | | | | |
| | | | | AJE - 50 | (51,097.00) | | | | |
| 31-9535 | Retirement Liability | 0.00 | (3,775,567.00) | | (70,159.00) | (3,845,726.00) | | 3,845,726.00 | 0.00 |
| | | | | AJE - 43 | (43,091.00) | | RJE - 26 | 3,777,349.00 | |
| | | | | AJE - 43 | (27,068.00) | | RJE - 46 | 68,377.00 | |
| 31-9536 | 403b Payable | 0.00 | (28,790.00) | | 0.00 | (28,790.00) | | 0.00 | (28,790.00) |
| Subtotal Fund : 31 | Subgroup : [2400.20] Accrued payroll and | 0.00 | (3,811,357.00) | | (114,256.00) | (3,925,613.00) | | 3,845,726.00 | (79,887.00) |
| Subtotal All Funds Pri | Subtotal [2400.20] Accrued payroll and | 0.00 | (3,811,357.00) | | (114,256.00) | (3,925,613.00) | | 3,845,726.00 | (79,887.00) |
| All Funds Presented | Group Total [2400] Accrued liabilities | 0.00 | (3,811,357.00) | | (114,256.00) | (3,925,613.00) | | 3,845,726.00 | (79,887.00) |
| Group : [4000] | REVENUES | | | | | | | | |
| Subgroup : [4010.03U] | OTHER REVENUE - UR | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-8650 | Leases and Rentals | 0.00 | (58,176.00) | | 0.00 | (58,176.00) | | 0.00 | (58,176.00) |
| 31-8655 | Facilities Use | 0.00 | (478.00) | | 0.00 | (478.00) | | 0.00 | (478.00) |
| 31-8680 | Service Fees | 0.00 | (10,023,284.00) | | 0.00 | (10,023,284.00) | | 0.00 | (10,023,284.00) |
| 31-8689 | Fees & Contracts - Coaching/Training/De | 0.00 | (52,780.00) | | (2.00) | (52,782.00) | | 0.00 | (52,782.00) |
| | | | | AJE - 8 | (2.00) | | | | |
| Subtotal Fund : 31 | Subgroup : [4010.03U] OTHER REVENUE | 0.00 | (10,134,718.00) | | (2.00) | (10,134,720.00) | | 0.00 | (10,134,720.00) |
| Subtotal All Funds Pri | Subtotal [4010.03U] OTHER REVENUE | 0.00 | (10,134,718.00) | | (2.00) | (10,134,720.00) | | 0.00 | (10,134,720.00) |
| All Funds Presented | Group Total [4000] REVENUES | 0.00 | (10,134,718.00) | | (2.00) | (10,134,720.00) | | 0.00 | (10,134,720.00) |
| Group : [5000] | EXPENSES | | | | | | | | |
| Subgroup : [5000.07] | OTHER SALARIES AND WAGES | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-1120 | Credentialed Home Study Teacher Salaries | 0.00 | 78,985.00 | | 0.00 | 78,985.00 | | 0.00 | 78,985.00 |
| 31-1130 | Credentialed Education Specialist Salaries | 0.00 | 252,731.00 | | 0.00 | 252,731.00 | | 0.00 | 252,731.00 |
| 31-1150 | Credentialed Substitute Teacher Salaries | 0.00 | 12,000.00 | | 0.00 | 12,000.00 | | 0.00 | 12,000.00 |
| 31-1190 | Credentialed After School/Extra Duty Sala | 0.00 | 2,745.00 | | 0.00 | 2,745.00 | | 0.00 | 2,745.00 |
| 31-1210 | Credentialed Psychologist & Counseling S | 0.00 | 1,533,970.00 | | 0.00 | 1,533,970.00 | | 0.00 | 1,533,970.00 |
| 31-1220 | Credentialed Speech Therapy & Other Se | 0.00 | 774,965.00 | | 0.00 | 774,965.00 | | 0.00 | 774,965.00 |
| 31-1310 | Credentialed Directors | 0.00 | 1,819,064.00 | | 0.00 | 1,819,064.00 | | 0.00 | 1,819,064.00 |
| 31-1320 | Credentialed Student Support Coordinator | 0.00 | 226,644.00 | | 0.00 | 226,644.00 | | 0.00 | 226,644.00 |
| 31-1930 | Credentialed Other Support | 0.00 | 217,357.00 | | 0.00 | 217,357.00 | | 0.00 | 217,357.00 |
| 31-2110 | Classified Elective Salaries | 0.00 | 79,450.00 | | 0.00 | 79,450.00 | | 0.00 | 79,450.00 |
| 31-2120 | Classified Classroom Aide Salaries | 0.00 | 51,387.00 | | 0.00 | 51,387.00 | | 0.00 | 51,387.00 |
| 31-2210 | Classified Ed Specialist Assistants & One | 0.00 | 3,235.00 | | 0.00 | 3,235.00 | | 0.00 | 3,235.00 |
| 31-2220 | Classified Speech Therapy & Other Serv | 0.00 | 286,843.00 | | 0.00 | 286,843.00 | | 0.00 | 286,843.00 |
| 31-2310 | Classified Directors | 0.00 | 485,938.00 | | 0.00 | 485,938.00 | | 0.00 | 485,938.00 |
| 31-2410 | Classified Clerical, Technical, and Office S | 0.00 | 1,507,746.00 | | 0.00 | 1,507,746.00 | | 0.00 | 1,507,746.00 |
| 31-2920 | Classified After School Misc Salaries | 0.00 | 2,858.00 | | 0.00 | 2,858.00 | | 0.00 | 2,858.00 |
| 31-2950 | Classified Facilities/Maintenance Salaries | 0.00 | 94,384.00 | | 0.00 | 94,384.00 | | 0.00 | 94,384.00 |
| Subtotal Fund : 31 | Subgroup : [5000.07] OTHER SALARIES | 0.00 | 7,430,302.00 | | 0.00 | 7,430,302.00 | | 0.00 | 7,430,302.00 |
| Subtotal All Funds Pri | Subtotal [5000.07] OTHER SALARIES | 0.00 | 7,430,302.00 | | 0.00 | 7,430,302.00 | | 0.00 | 7,430,302.00 |
| Subgroup : [5000.08] | PENSION PLAN ACCRUALS AND CONTRIBUTIONS | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-3101 | State Teachers' Retirement System - Cred | 0.00 | 776,089.00 | | (129,512.00) | 646,577.00 | | 0.00 | 646,577.00 |
| | | | | AJE - 43 | (129,512.00) | | | | |
| 31-3102 | State Teachers' Retirement System - Clas | 0.00 | 3,771.00 | | 0.00 | 3,771.00 | | 0.00 | 3,771.00 |
| Subtotal Fund : 31 | Subgroup : [5000.08] PENSION PLAN | 0.00 | 779,860.00 | | (129,512.00) | 650,348.00 | | 0.00 | 650,348.00 |
| Subtotal All Funds Pri | Subtotal [5000.08] PENSION PLAN AC | 0.00 | 779,860.00 | | (129,512.00) | 650,348.00 | | 0.00 | 650,348.00 |
| Subgroup : [5000.09] | OTHER EMPLOYEE BENEFITS | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-3401 | Health & Welfare Benefits - Credentialed | 0.00 | 195,037.00 | | 0.00 | 195,037.00 | | 0.00 | 195,037.00 |
| 31-3402 | Health & Welfare Benefits - Classified pos | 0.00 | 189,191.00 | | 0.00 | 189,191.00 | | 0.00 | 189,191.00 |
| 31-3501 | State Unemployment Insurance - Credenti | 0.00 | 24,825.00 | | 0.00 | 24,825.00 | | 0.00 | 24,825.00 |
| 31-3502 | State Unemployment Insurance - Classifie | 0.00 | 14,676.00 | | (371.00) | 14,305.00 | | 0.00 | 14,305.00 |
| | | | | AJE - 8 | (371.00) | | | | |
| 31-3601 | Worker Compensation Insurance - Creden | 0.00 | 381.00 | | 25,136.00 | 25,517.00 | | 0.00 | 25,517.00 |
| 31-3602 | Worker Compensation Insurance - Classif | 0.00 | 170.00 | | 25,961.00 | 26,131.00 | | 0.00 | 26,131.00 |

| Engagement: | 213-115090 - Maker Learning Network | | | | | | | | |
|---|---|---------------------------|--------------------|----------|------------------|------------------|----------|------------------|--------------------|
| Period Ending: | AUD 2021 - Maker Learning Network | | | | | | | | |
| Trial Balance: | 6/30/2021 | | | | | | | | |
| Workpaper: | 0900 - NFP Fund Trial Balance | | | | | | | | |
| Fund Level: | 0910.31 - ILEAD Cal WTB | | | | | | | | |
| Index: | Fund | | | | | | | | |
| | 31 | | | | | | | | |
| Account | Description | 1st PP-FINAL 6/30/2020 | UNADJ 6/30/2021 | JE Ref # | AJE 6/30/2021 | ADJ 6/30/2021 | JE Ref # | RJE 6/30/2021 | FINAL 6/30/2021 |
| 31-3901 | Other Benefits - Credentialed positions | 0.00 | (1,230.00) | | 0.00 | (1,230.00) | | 0.00 | (1,230.00) |
| Subtotal Fund : 31 | Subgroup : [5000.09] OTHER EMPLOY | 0.00 | 423,050.00 | | 50,726.00 | 473,776.00 | | 0.00 | 473,776.00 |
| Subtotal All Funds Pri | Subtotal [5000.09] OTHER EMPLOYEE | 0.00 | 423,050.00 | | 50,726.00 | 473,776.00 | | 0.00 | 473,776.00 |
| Subgroup : [5000.10] PAYROLL TAXES | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-3301 | OASDI (Social Security) - Credentialed po | 0.00 | 12,142.00 | | 0.00 | 12,142.00 | | 0.00 | 12,142.00 |
| 31-3302 | OASDI (Social Security) - Classified positi | 0.00 | 139,019.00 | | 0.00 | 139,019.00 | | 0.00 | 139,019.00 |
| 31-3311 | Medicare - Credentialed | 0.00 | 68,904.00 | | 0.00 | 68,904.00 | | 0.00 | 68,904.00 |
| 31-3312 | Medicare - Classified | 0.00 | 33,449.00 | | 0.00 | 33,449.00 | | 0.00 | 33,449.00 |
| Subtotal Fund : 31 | Subgroup : [5000.10] PAYROLL TAXES | 0.00 | 253,514.00 | | 0.00 | 253,514.00 | | 0.00 | 253,514.00 |
| Subtotal All Funds Pri | Subtotal [5000.10] PAYROLL TAXES | 0.00 | 253,514.00 | | 0.00 | 253,514.00 | | 0.00 | 253,514.00 |
| Subgroup : [5000.12] FEES FOR SVC (NON-EE) - LEGAL | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-5808 | Professional Services - Legal Fees | 0.00 | 148,147.00 | | 0.00 | 148,147.00 | | 0.00 | 148,147.00 |
| Subtotal Fund : 31 | Subgroup : [5000.12] FEES FOR SVC | 0.00 | 148,147.00 | | 0.00 | 148,147.00 | | 0.00 | 148,147.00 |
| Subtotal All Funds Pri | Subtotal [5000.12] FEES FOR SVC (NO | 0.00 | 148,147.00 | | 0.00 | 148,147.00 | | 0.00 | 148,147.00 |
| Subgroup : [5000.13] FEES FOR SVC (NON-EE) - ACCOUNTING | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-5803 | Professional Services - Business Services | 0.00 | 62,608.00 | | 0.00 | 62,608.00 | | 0.00 | 62,608.00 |
| 31-5804 | Professional Services - Auditing & Tax Pri | 0.00 | 1,786.00 | | 0.00 | 1,786.00 | | 0.00 | 1,786.00 |
| Subtotal Fund : 31 | Subgroup : [5000.13] FEES FOR SVC | 0.00 | 64,394.00 | | 0.00 | 64,394.00 | | 0.00 | 64,394.00 |
| Subtotal All Funds Pri | Subtotal [5000.13] FEES FOR SVC (NO | 0.00 | 64,394.00 | | 0.00 | 64,394.00 | | 0.00 | 64,394.00 |
| Subgroup : [5000.17] FEES FOR SVC (NON-EE) - OTHER | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-4345 | Printing & Reproduction Supplies | 0.00 | 871.00 | | 0.00 | 871.00 | | 0.00 | 871.00 |
| 31-5805 | Professional Services - Payroll Fees | 0.00 | 119,065.00 | | (7,000.00) | 112,065.00 | | 0.00 | 112,065.00 |
| | | | | AJE - 40 | (7,000.00) | | | | |
| 31-5806 | Professional Services - Consultant Fees | 0.00 | 6,243.00 | | 0.00 | 6,243.00 | | 0.00 | 6,243.00 |
| 31-5807 | Professional Services - BTSAs | 0.00 | 4,000.00 | | 0.00 | 4,000.00 | | 0.00 | 4,000.00 |
| 31-5810 | Contra Account - Shared Employees Rein | 0.00 | (14,156.00) | | 0.00 | (14,156.00) | | 0.00 | (14,156.00) |
| 31-5940 | Postage Expense | 0.00 | 12,386.00 | | 0.00 | 12,386.00 | | 0.00 | 12,386.00 |
| Subtotal Fund : 31 | Subgroup : [5000.17] FEES FOR SVC | 0.00 | 128,409.00 | | (7,000.00) | 121,409.00 | | 0.00 | 121,409.00 |
| Subtotal All Funds Pri | Subtotal [5000.17] FEES FOR SVC (NO | 0.00 | 128,409.00 | | (7,000.00) | 121,409.00 | | 0.00 | 121,409.00 |
| Subgroup : [5000.18] ADVERTISING AND PROMOTIONS | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-5830 | Operating Expenditures - Marketing & Adv | 0.00 | 2,500.00 | | 0.00 | 2,500.00 | | 0.00 | 2,500.00 |
| Subtotal Fund : 31 | Subgroup : [5000.18] ADVERTISING AD | 0.00 | 2,500.00 | | 0.00 | 2,500.00 | | 0.00 | 2,500.00 |
| Subtotal All Funds Pri | Subtotal [5000.18] ADVERTISING AND | 0.00 | 2,500.00 | | 0.00 | 2,500.00 | | 0.00 | 2,500.00 |
| Subgroup : [5000.19] OFFICE EXPENSES | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-4340 | Office Supplies | 0.00 | 9,449.00 | | 0.00 | 9,449.00 | | 0.00 | 9,449.00 |
| Subtotal Fund : 31 | Subgroup : [5000.19] OFFICE EXPENS | 0.00 | 9,449.00 | | 0.00 | 9,449.00 | | 0.00 | 9,449.00 |
| Subtotal All Funds Pri | Subtotal [5000.19] OFFICE EXPENSES | 0.00 | 9,449.00 | | 0.00 | 9,449.00 | | 0.00 | 9,449.00 |
| Subgroup : [5000.20] INFORMATION TECHNOLOGY | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-4430 | IT Equipment & Supplies | 0.00 | 59,997.00 | | 0.00 | 59,997.00 | | 0.00 | 59,997.00 |
| 31-5840 | Operating Expenditures - Software Licens | 0.00 | 79,457.00 | | 0.00 | 79,457.00 | | 0.00 | 79,457.00 |
| 31-5910 | Telephone & Fax | 0.00 | 1,789.00 | | 0.00 | 1,789.00 | | 0.00 | 1,789.00 |
| 31-5915 | Cell Phones | 0.00 | 49,883.00 | | 0.00 | 49,883.00 | | 0.00 | 49,883.00 |
| 31-5920 | Internet Services | 0.00 | 21,171.00 | | 0.00 | 21,171.00 | | 0.00 | 21,171.00 |
| Subtotal Fund : 31 | Subgroup : [5000.20] INFORMATION T | 0.00 | 212,297.00 | | 0.00 | 212,297.00 | | 0.00 | 212,297.00 |
| Subtotal All Funds Pri | Subtotal [5000.20] INFORMATION TEC | 0.00 | 212,297.00 | | 0.00 | 212,297.00 | | 0.00 | 212,297.00 |
| Subgroup : [5000.22] OCCUPANCY | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-4325 | Custodial Supplies | 0.00 | 928.00 | | 0.00 | 928.00 | | 0.00 | 928.00 |
| 31-4355 | Facilities Supplies | 0.00 | 33.00 | | 0.00 | 33.00 | | 0.00 | 33.00 |
| 31-5510 | Utilities - Electricity | 0.00 | 7,951.00 | | 0.00 | 7,951.00 | | 0.00 | 7,951.00 |
| 31-5520 | Utilities - Gas | 0.00 | 863.00 | | 0.00 | 863.00 | | 0.00 | 863.00 |
| 31-5530 | Utilities - Water | 0.00 | 253.00 | | 0.00 | 253.00 | | 0.00 | 253.00 |
| 31-5550 | Operations - Janitorial Services | 0.00 | 9,362.00 | | 0.00 | 9,362.00 | | 0.00 | 9,362.00 |
| 31-5560 | Operations - Security | 0.00 | 6,069.00 | | 0.00 | 6,069.00 | | 0.00 | 6,069.00 |
| 31-5610 | Rent - Facilities Rent and CAM Charges | 0.00 | 243,036.00 | | 0.00 | 243,036.00 | | 0.00 | 243,036.00 |
| 31-5620 | Leases | 0.00 | 17,692.00 | | 0.00 | 17,692.00 | | 0.00 | 17,692.00 |
| 31-5630 | Repairs & Maintenance - Facilities | 0.00 | 1,227.00 | | 0.00 | 1,227.00 | | 0.00 | 1,227.00 |
| Subtotal Fund : 31 | Subgroup : [5000.22] OCCUPANCY | 0.00 | 287,414.00 | | 0.00 | 287,414.00 | | 0.00 | 287,414.00 |
| Subtotal All Funds Pri | Subtotal [5000.22] OCCUPANCY | 0.00 | 287,414.00 | | 0.00 | 287,414.00 | | 0.00 | 287,414.00 |
| Subgroup : [5000.23] TRAVEL | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-5210 | Travel for PD, Conferences, & School Den | 0.00 | 5,982.00 | | (15,093.00) | (9,111.00) | | 0.00 | (9,111.00) |
| | | | | AJE - 41 | (15,093.00) | | | | |
| 31-5220 | Travel for Intersite Business - Mileage | 0.00 | 9,686.00 | | 0.00 | 9,686.00 | | 0.00 | 9,686.00 |
| 31-5650 | Repairs & Maintenance - Auto | 0.00 | 8,730.00 | | 0.00 | 8,730.00 | | 0.00 | 8,730.00 |
| Subtotal Fund : 31 | Subgroup : [5000.23] TRAVEL | 0.00 | 24,398.00 | | (15,093.00) | 9,305.00 | | 0.00 | 9,305.00 |
| Subtotal All Funds Pri | Subtotal [5000.23] TRAVEL | 0.00 | 24,398.00 | | (15,093.00) | 9,305.00 | | 0.00 | 9,305.00 |
| Subgroup : [5000.25] CONFERENCES, CONVENTIONS AND MTGS | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-5230 | Conference & Workshop Registration Fee | 0.00 | 13,415.00 | | 0.00 | 13,415.00 | | 0.00 | 13,415.00 |
| 31-5240 | Professional Development - Meetings & C | 0.00 | 170,689.00 | | 0.00 | 170,689.00 | | 0.00 | 170,689.00 |
| 31-5310 | Professional Dues, Memberships, and Su | 0.00 | 61,246.00 | | 0.00 | 61,246.00 | | 0.00 | 61,246.00 |
| Subtotal Fund : 31 | Subgroup : [5000.25] CONFERENCES, | 0.00 | 245,350.00 | | 0.00 | 245,350.00 | | 0.00 | 245,350.00 |

Client: 213-115090 - Maker Learning Network
Engagement: AUD 2021 - Maker Learning Network
Period Ending: 6/30/2021
Trial Balance: 0900 - NFP Fund Trial Balance
Worksheet: 0910.31 - ILEAD Cal WTB
Fund Level: Fund
Index: 31

| Account | Description | 1st PP-FINAL 6/30/2020 | UNADJ 6/30/2021 | JE Ref # | AJE 6/30/2021 | ADJ 6/30/2021 | JE Ref # | RJE 6/30/2021 | FINAL 6/30/2021 |
|--|---|---------------------------|--------------------|----------|------------------|------------------|----------|------------------|--------------------|
| Subtotal All Funds Pri | Subtotal [5000.25] CONFERENCES, C | 0.00 | 245,350.00 | | 0.00 | 245,350.00 | | 0.00 | 245,350.00 |
| Subgroup : [5000.26] INTEREST | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-5826 | Operating Expenditures - Interest | 0.00 | 158.00 | | 0.00 | 158.00 | | 0.00 | 158.00 |
| Subtotal Fund : 31 | Subgroup : [5000.26] INTEREST | 0.00 | 158.00 | | 0.00 | 158.00 | | 0.00 | 158.00 |
| Subtotal All Funds Pri | Subtotal [5000.26] INTEREST | 0.00 | 158.00 | | 0.00 | 158.00 | | 0.00 | 158.00 |
| Subgroup : [5000.29] INSURANCE | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-5410 | Liability Insurance | 0.00 | 20,413.00 | | (15,114.00) | 5,299.00 | | 0.00 | 5,299.00 |
| 31-5420 | Other Insurance | 0.00 | 9,643.00 | | 0.00 | 9,643.00 | | 0.00 | 9,643.00 |
| Subtotal Fund : 31 | Subgroup : [5000.29] INSURANCE | 0.00 | 30,056.00 | | (15,114.00) | 14,942.00 | | 0.00 | 14,942.00 |
| Subtotal All Funds Pri | Subtotal [5000.29] INSURANCE | 0.00 | 30,056.00 | | (15,114.00) | 14,942.00 | | 0.00 | 14,942.00 |
| Subgroup : [5000.30] OTHER EXPENSES - ALL OTHER | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-4210 | Professional Development References | 0.00 | 19,272.00 | | 0.00 | 19,272.00 | | 0.00 | 19,272.00 |
| 31-5822 | Operating Expenditures - Licenses & Othe | 0.00 | 6,285.00 | | 0.00 | 6,285.00 | | 0.00 | 6,285.00 |
| 31-5825 | Operating Expenditures - Banking Charge | 0.00 | 40.00 | | 0.00 | 40.00 | | 0.00 | 40.00 |
| 31-5827 | Operating Expenditures - Other Benefit Fe | 0.00 | 587.00 | | 0.00 | 587.00 | | 0.00 | 587.00 |
| 31-5828 | Operating Expenditures - Staff Recruiter | 0.00 | 3,350.00 | | 0.00 | 3,350.00 | | 0.00 | 3,350.00 |
| 31-5829 | Operating Expenditures - Events | 0.00 | 83,125.00 | | 0.00 | 83,125.00 | | 0.00 | 83,125.00 |
| Subtotal Fund : 31 | Subgroup : [5000.30] OTHER EXPENSES | 0.00 | 112,659.00 | | 0.00 | 112,659.00 | | 0.00 | 112,659.00 |
| Subtotal All Funds Pri | Subtotal [5000.30] OTHER EXPENSES | 0.00 | 112,659.00 | | 0.00 | 112,659.00 | | 0.00 | 112,659.00 |
| Subgroup : [5000.31] Instructional Materials | | | | | | | | | |
| Fund : 31 | ILEAD California | | | | | | | | |
| 31-4120 | Core Curriculum - Software & Programs | 0.00 | 4,277.00 | | 0.00 | 4,277.00 | | 0.00 | 4,277.00 |
| 31-4305 | Educational Supplies (Classroom, Project, | 0.00 | 91.00 | | 0.00 | 91.00 | | 0.00 | 91.00 |
| 31-4317 | Assessment Supplies | 0.00 | 21,735.00 | | 0.00 | 21,735.00 | | 0.00 | 21,735.00 |
| 31-4335 | Home Study Stipend | 0.00 | (2,399.00) | | 0.00 | (2,399.00) | | 0.00 | (2,399.00) |
| 31-5854 | Student Services Expenditures - Electives | 0.00 | 8,700.00 | | 0.00 | 8,700.00 | | 0.00 | 8,700.00 |
| Subtotal Fund : 31 | Subgroup : [5000.31] Instructional Mat | 0.00 | 32,404.00 | | 0.00 | 32,404.00 | | 0.00 | 32,404.00 |
| Subtotal All Funds Pri | Subtotal [5000.31] Instructional Materi | 0.00 | 32,404.00 | | 0.00 | 32,404.00 | | 0.00 | 32,404.00 |
| All Funds Presented | Group Total [5000] EXPENSES | 0.00 | 10,184,361.00 | | (115,993.00) | 10,068,368.00 | | 0.00 | 10,068,368.00 |



Curriculum and Instruction Independent Study Policy

Board Approved: **DATE**

Purpose and Scope

For iLEAD Hybrid to provide a procedure and a framework for eligible students to enroll in the iLEAD Hybrid Charter ("school") Independent Study programs.

General

1. Independent Study students must be enrolled in iLEAD Hybrid Charter.
2. All Independent Study students must sign a new Independent Study Master Agreement ("MA") every year.
3. Independent Study Teacher of Record – A certificated teacher of iLEAD Hybrid schools must supervise, coordinate, and evaluate the work of each student engaged in Independent Study.
4. The Independent Study Teacher of Record may grant no more than one day of apportionment credit (ADA) for each day that the school is in session, and only to the extent of the time value of pupil or student work products as personally judged by Teacher of Record, or the combined time value of pupil work product and pupil participation in synchronous instruction, per learning period.
5. In a charter school, for the purposes of, the ratio of average daily attendance for independent study pupils to full time equivalent FTE certificated employees responsible for independent study shall not exceed a pupil-teacher ratio of 25:1 or the ratio of pupils to full-time equivalent certificated for all other educational programs operated by the largest unified school district, as measured by average daily attendance, as reported at the second principal apportionment in the prior year, in the county or counties in which the charter school operates.
6. An individual with exceptional needs as defined in Education Code Section 56026 may participate in independent study if his or her individualized education program (IEP) specifically provides for that participation.
7. The school shall provide appropriate existing services and resources to enable students to complete their independent study successfully
8. The School Director shall report to the board the number of students in independent study by typical categories of study and duration; the ADA generated; a description of the students' performance on those indicators of quality which the board may specify; and the number and proportion of students, by typical categories, who graduate or successfully complete their studies.
9. The school will provide content to students aligned to grade level standards that is substantially equivalent to in- person instruction. For high school students, this includes access to all courses offered by the school for graduation and approved by the University of California or the California State University as creditable under the A–G admissions criteria.

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Master Agreements

The School Director or designee shall ensure that the school executes a written independent study agreement with each participating student as prescribed by law. Individual independent study agreements and any subordinate contracts and assignments must be consistent with the school's adopted course of study.

The independent study agreement for a student must require and cover a study plan that represents no less than the equivalent of a minimum school day for the student's grade level for every school day covered by the agreement. Written agreements may include subsidiary agreements, such as course contracts.

Written Learning Agreements shall include

1. A schedule of manner, frequency, date, time, and place for submitting a student's assignments, for reporting the student's academic progress, and for communicating with a student's parent or guardian regarding a pupil's academic progress.
2. The objectives and methods of study for the student's work, and the methods utilized used to evaluate that work.
3. The specific resources, including materials and staff, which will be made available to the student. These resources shall include confirming or providing access to all students to the connectivity and devices adequate to participate in the educational program and complete assigned work.
4. A statement of the school's regarding the maximum length of time allowed between the assignment and the completion of a student's assigned work, the level of satisfactory educational progress, and the number of missed assignments allowed before an evaluation of whether or not the student should be allowed to continue in independent study.
5. The duration of the independent study agreement, including the beginning and ending dates for the student's participation in independent study under the agreement. No independent study agreement shall be valid for any period longer than one school year.
6. A statement of the number of course credits or, for the elementary grades, other measures of academic accomplishment appropriate to the agreement, to be earned by the pupil upon completion.
7. A statement detailing the academic and other supports that will be provided to address the needs of students who are not performing at grade level, or need support in other areas, such as English learners, individuals with exceptional needs in order to be consistent with the student's IEP or plan pursuant to Section 504 of the federal Rehabilitation Act of 1973 (29 U.S.C. Sec. 794), students in foster care or experiencing homelessness, and students requiring mental health supports.
8. A statement that independent study is an optional educational alternative in which no student may be required to participate. In the case of a student who is referred or assigned to any school, class, or program pursuant to Education Code Section 48915 or 48917, the agreement also shall include the statement that instruction may be provided to the student through independent study only if the student is offered the alternative of classroom instruction.

The learning agreement shall be signed by the pupil and, if the pupil is less than 18 years of age, the pupil's parent or legal guardian, the certificated employee who has been designated as having responsibility for the general supervision of independent study, and the certificated employee designated as having responsibility for the special education programming of the pupil, as applicable. The signed learning agreement constitutes permission from a pupil's parent or legal

Deleted: A written independent study agreement shall be executed for each participating student. Each agreement shall be signed and in effect prior to the start of reporting attendance (ADA) pursuant to that agreement. Notwithstanding the foregoing, for the 2021-22 school year only, each agreement shall be signed no later than 30 days after the first day of instruction or October 15, 2021, whichever date comes later.

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guardian, if the pupil is less than 18 years of age, for the pupil to receive instruction through independent study.

A physical or electronic copy of the signed learning agreement shall be retained by the charter school for at least three years and as appropriate for auditing purposes.

For purposes of this section, an electronic copy includes a computer or electronic stored image of an original document, including, but not limited to, portable document format, JPEG, or other digital image file type, that may be sent via fax machine, email, or other electronic means.

~~Before~~ signing a written agreement, the ~~parent or guardian of a pupil may request that the~~ school conduct a telephone, videoconference, or in-person student-parent-educator conference or other school meeting during which the student, parent or guardian, and, if requested by the student or parent, an education advocate, may ask questions about the educational options, including which curriculum offerings and nonacademic supports will be available to the student in independent study, before making the decision about enrollment or disenrollment in the various options for learning.

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Participation may be limited

1. ~~An~~ individual with disabilities, as defined in Education Code 56026, may participate in independent study ~~if~~ his/her individualized education program specifically provides for such participation. (Education Code 51745)
2. Students enrolling in independent study must be residents of the local county or an adjacent county. (Education Code 51747.3)

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Maximum Length of Time to show evidence of work completion

For pupils in all grade levels offered by iLEAD Hybrid charter, the maximum length of time that may elapse to show evidence of work completion shall be twenty (20) school days.

Guidelines for Missing Evidence of Work Completion

If any student fails to complete at least 75% of work assigned for one learning period, or is not making satisfactory educational progress as defined below, and/or accumulates 20 absences due to insufficient work completion and/or engagement as evaluated by the facilitator, the school may conduct an evaluation to support the needs of the student, which may result in a determination that this independent study program is not an appropriate fit for the student.

A student is deemed to be making “satisfactory educational progress” if the student is progressing toward meeting the goals and/or metrics pursuant to their Personalized Learning Plan and/or their IEP. The School Director or designee is responsible for making this determination based on all of the following indicators:

1. The student’s achievement and engagement in the independent study program, as indicated by the student’s performance on student-level measures of student achievement and student engagement set forth in Education Code Section 52060(d)(4)- (5).
2. The completion of assignments, assessments, or other indicators that show the student is working on assignments.
3. Learning required concepts, as determined by the supervising teacher.
4. Progressing toward successful completion of the course of study or individual course, as determined by the supervising teacher.

A written record of the findings of any evaluation conducted pursuant to this policy shall be treated as a mandatory interim pupil record. This record shall be maintained for a period of three (3) years from the date of the evaluation and if the pupil transfers to another California public school, the record shall be forwarded to that school.

Any student wishing to transition to in-person instruction should make a written request to the School Director or designee or to their assigned teacher of record. Upon receipt of the written request, the school will assist the student with enrolling in the in-person program offered by their district of residence and will transfer the student's educational records within five school days.

Tiered Reengagement

If a student does not generate attendance for more than 10% of required minimum instructional time over four continuous weeks of the school's approved instructional calendar, students found not participatory in synchronous instructional offerings pursuant to Education Code 51747.5 for more than 50% of the scheduled times of synchronous instruction in a school month as applicable by grade span, or students who are in violation of their written agreement, the school will:

1. Verify current contact information for each enrolled student;
2. Notify parents or guardians of lack of participation within one school day of the recording of a nonattendance day or lack of participation (e.g., via email, message, text, telephone, letter, etc.);
3. Reach out to the student directly and/or parent(s) or guardian(s), as well as health and social services as necessary, to determine the student's needs for reengagement;
4. If the student has failed to complete three assignments during any period of ten school days or is failing to make satisfactory educational progress as defined herein, the school will schedule a student-parent-educator conference (a meeting involving all individuals who signed the student's written agreement) to review the student's agreement and reconsider the independent study program's impact on the student's achievement and well-being; and
5. Implement any local programs intended to address chronic absenteeism, as applicable.

Live Interaction and Synchronous Instruction

Based on each student's grade level, their assigned teacher(s) of record will schedule and offer opportunities for synchronous instruction and daily live interaction at least as frequently as set forth below.

"Live interaction" means interaction between the student and school staff, and may include peers, to maintain school connectedness. Examples of live interaction include check-ins, progress monitoring, provision of services, and instruction, and live interaction can be in-person or in the form of internet or telephonic communication.

"Synchronous instruction" means classroom-style instruction, designated small-group instruction, or one-on-one instruction delivered in person or in the form of internet or telephonic communication by the student's assigned teacher(s) of record, and involving live two-way communication.

1. For students in grades TK-3, inclusive, their assigned teacher(s) of record will schedule and offer opportunities for daily synchronous instruction.
2. For students in grades 4-8, their assigned teacher(s) of record will schedule and offer opportunities for weekly synchronous instruction and daily live interaction.

Deleted: three school days or 60% of the instructional days in a school week, or

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3. For students in grades 9-12, their assigned teacher(s) of record will schedule and offer opportunities for weekly synchronous instruction.

The school will document each student's participation in live interaction and synchronous instruction on each school day, as applicable, in whole or in part, for which live interaction or synchronous instruction is provided. A student who does not participate in scheduled live interaction or synchronous instruction will be documented as non-participatory for that school day for purposes of pupil participation reporting and tiered reengagement.

Resources Available to Independent Home Study Students

This student is entitled to school services including, but not limited to, school personnel, a credentialed teacher, textbooks, computers and software, supplementary materials, educational activities, and community services.

ANM Construction and Engineering, Inc.
151 East H-8 Lancaster Ca, 93535
Phone 661-729-6200***Fax 661-729-6220
License # 663054

Page 1

PROPOSAL

Owner: ILead Antelope Valley Hybrid

Date: 07/01/22

Address: 2110 W Ave K

City/State: Lancaster, Ca 93536

Contact: David

Phone: 661-886-9384

Fax: _____

We are pleased to submit the following bid:

PAYMENT TERMS: _____

Job Location: Same as above

Job Description: Asphalt Improvements

| ITEM | DESCRIPTION | QUANTITY | UNIT | UNIT PRICE | |
|--|---|----------|------|--------------|--------------------|
| 1 | Asphalt Removal Around Tree and Root Area. | 1,500 | SF | 1LS | \$5,880.00 |
| 2 | Const. 3" Asphalt Paving at Far West Playground Area and Asphalt Crack Fill and Skin Patching at Remaining Center and East Playground Area. | 35 | TN's | 1LS | \$15,000.00 |
| 3 | Hot Rubberized Elastoflex 670 Crack Filler. | 75 | Box | 1LS | \$7,300.00 |
| 4 | One Coat Seal Coat on All 3 Playgrounds. | 23,788 | SF | 1LS | \$7,150.00 |
| 5 | Re-Stripe Existing Playground Layouts. | | 1LS | | \$3,200.00 |
| 6 | Remove & Replace Sections of Asphalt at Track. | 2976 | SF | 1LS | \$21,500.00 |
| 7 | Install Mastic D Crack Fill at Track and Playground. | 135 | Box | 1LS | \$12,930.00 |
| 8 | One Coat Seal Coat at Track & Playground. | 32,229 | SF | 1LS | \$9,668.00 |
| 9 | Re-Stripe Existing Track & Playground. | | 1LS | | \$3,330.00 |
| THIS PRICE IS VALID FOR 30 DAYS | | | | TOTAL | \$85,958.00 |

GENERAL CONDITIONS

- 1 Proposal is based on both parties reaching mutually agreeable terms and conditions prior to the start of work.
- 2 Owner/General Contractor must provide to ANM Construction the legal description of project property and the names and addresses of all contacts and lenders associated with the project.
- 3 A **"Preliminary Lien Notice"** will be issued on all projects. This is a legal precaution and is not a lien.
- 4 ANM Construction & Engineering will not guarantee drainage on asphalt with a slope of less than 1%.
- 5 Asphalt paving may experience "scuffing" due to vehicle movement in confined areas.
- 6 The language and conditions of this proposal must be included in any subsequent contracts.
- 7 Owner/General Contractor shall pay to ANM Construction all costs of collection, including but not limited to attorney's fees, court costs and filing fees in the event legal action or collection proceedings are brought pursuant to this proposal.
- 8 Unless otherwise agreed in writing by ANM Construction, all sums due under this Proposal are payable within 10 days of completion. Finance charges of 1.5% per month shall accrue and be payable by Owner/General Contractor on all unpaid amounts beginning 30 days after completion.

GENERAL EXCLUSIONS

- 1 Permits, fees, or bond premiums unless specifically noted in this proposal.
- 2 Surveying, staking, testing or engineering.
- 3 Asphalt Removal and Replacement (Other than Track Area)
- 4 2 Coat Seal Coat, Concrete Work, Signage,
- 5 Prevailing Wages, Davis Bacon Wages,
- 6 Pulverize, Asphalt Overlay, Water Buy,
- 7 Bumper Blocks, Removal of Shed Structures,
- 8 Relocation of Dry or Wet Utility's,
- 9 Slurry Seal Type I or II, Rubber at playground Area's,
- 10 New Playground Equipment,
- 11 Landscape Work, Wood Header,
- 12 Night Work, D.G., Decomposed Granite,
- 13 Root Barriers, Petro Mat,
- 14
- 15

ACCEPTANCE OF PROPOSAL

THE ABOVE PRICES, SCOPE OF WORK AND CONDITIONS ARE HEREBY ACCEPTED. I AGREE TO THE PAYMENT TERMS

Abraham Martinez

ANM CONSTRUCTION & ENGINEERING

AUTHORIZED SIGNATURE AND DATE